

IPC-IG Activity Report 2021

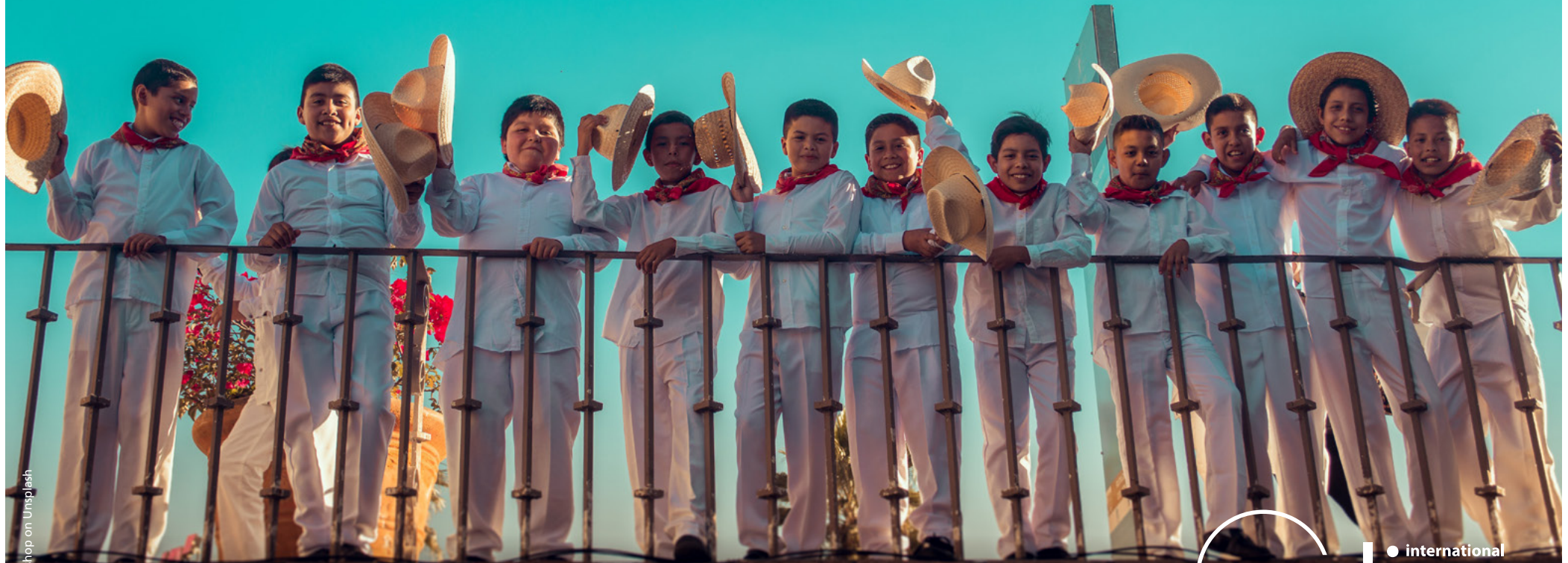


Photo by Jeremy Bishop on Unsplash



This report covers the period from 1 January 2021 to 31 December 2021.

Elaborated by the IPC-IG Communications team:
Mariana Balboni, Fabiana Pullen and Marina Sousa,
with support from the IPC-IG Operations and Research teams.

Designed by the IPC-IG Publications team:
Roberto Astorino, Flávia Amaral, Priscilla Minari and Manoel Salles.

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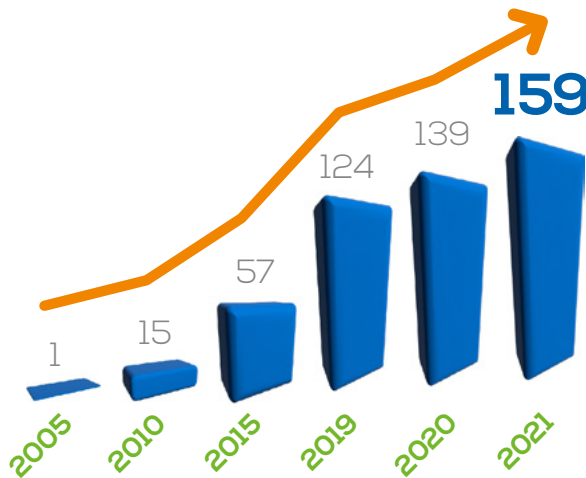


The International Policy Centre for Inclusive Growth (IPC-IG) is a joint project between the United Nations Development Programme and the Brazilian Government to promote the exchange of experiences, knowledge and technical and institutional capacities for the design, formulation and evaluation of development policies that contribute to inclusive growth, poverty and inequality reduction and human development.

The International Policy Centre for Inclusive Growth (IPC-IG) is an international global forum on innovative development policies.

Our approaches are based on three main pillars and cover five thematic areas.

Total number of projects



Thematic areas

-  Social protection
-  Poverty reduction policies
-  Technological innovation
-  Sustainable development
-  Inclusive growth

Main pillars



Social media



Where we work

IPC-IG has worked on

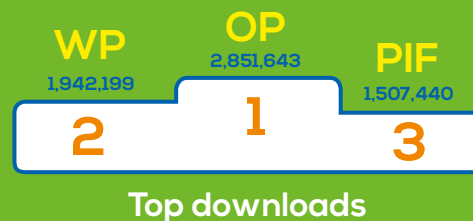
65+
countries

IPC-IG publications downloaded in

240
countries



Publications



Policy in Focus No. 9
is the most downloaded publication
(a total of 469,391 downloads)



Types of publications

- PIF Policy in Focus
- WP Working Paper
- PRB Policy Research Brief
- OP One Pager
- RR Research Report



2,164
publications

including translations



*Data from 2004 to December 2021



Knowledge production

- Development of knowledge and technical support in social protection for UNICEF LACRO
- Support to social protection knowledge production and policy analysis for UNICEF's Regional Office for South Asia (ROSA)
- Strengthening social protection policies in Bahia
- Strengthening information production and management related to labour justice to expand knowledge and improve the Brazilian justice system
- Technical support on social protection to UNICEF MENARO
- Social protection responses to COVID-19—database interface (Online Dashboard)
- UNDP BPPS social protection specialist support
- Feasibility study for establishing a Single Social Registry in Burundi
- Responses to COVID-19 in rural Latin America and the Caribbean and recommendations to build back better
- Technical support on social protection to UNICEF Kenya
- Expanding social insurance for agricultural workers in NENA countries
- Technical support to UNDP Libya for the development of a temporary basic income (TBI) Model
- Development of a template to produce country profiles to serve as a knowledge base for comprehensive social protection systems and reforms for ESCWA Member States
- Developing a transition model between non-contributory social assistance and work-related contributory social insurance for Jordan
- Assessing social protection system performance and leveraging digital innovations in rural areas
- Informing the redesign of social protection programmes in the fisheries and aquaculture sector
- The state of social protection for agri-food system workers in West Africa



Knowledge-sharing

- Global learning and knowledge sharing on social protection
- Leveraging impact of social protection
- Enhancing ADB's support for social protection to achieve the Sustainable Development Goals
- Needs Assessment Review—MENA Social Policy Network
- Fostering knowledge-sharing, learning and innovation on social protection
- Fostering global knowledge exchange on social protection
- Support to UNICEF on social protection in the Maghreb region
- Arab social protection Ministerial Forum and technical meeting



Capacity-strengthening and advisory services

- Localisation and implementation of the virtual phase (online course) of the Capacity Development Programme (CDP) on 'Strengthening the use of poverty analysis to achieve SDGs 1 and 2' in Eastern Africa
- Sixth run of the TRANSFORM Online Course and virtual ToT
- Seventh run of the TRANSFORM 7th and training of e-facilitators
- Development and piloting of the TRANSFORM Shock-Responsive Social Protection Module
- Support the roll-out of the TRANSFORM Shock-Responsive Social Protection Module
- Supporting the development of a roadmap to inform Libya's National Social Protection Policy
- Hosting a WFP course (Shock-Responsive Social Protection in the Caribbean)
- Content adaptation of TRANSFORM social protection training materials to the Arab region
- Adaptation of the blended TRANSFORM curriculum
- Vulnerability assessments and social protection development in Oman
- Localisation and implementation of the virtual phase (online course) of the Capacity Development Programme (CDP) on 'Strengthening the use of poverty analysis to achieve SDGs 1 and 2' in Eastern Africa
- Supporting the development of a roadmap to inform Libya's National Social Protection Policy
- Hosting a WFP course (Shock-Responsive Social Protection in the Caribbean)
- Content adaptation of TRANSFORM social protection training materials to the Arab region
- Adaptation of the blended TRANSFORM curriculum
- Vulnerability assessments and social protection development in Oman

Partners 2021

The projects were developed in close collaboration with various partners, including:

- Asian Development Bank (ADB)
- Brazilian Cooperation Agency (ABC)
- Brazilian National School for the Training and Improvement of Labour Magistrates of the Superior Labour Court (ENAMAT/TST)
- Department of Foreign Affairs and Trade of the Government of Australia (DFAT)
- United Nations Economic and Social Commission for Western Asia (ESCWA)
- Food and Agriculture Organization of the United Nations (FAO)
- *Deutsche Gesellschaft für Internationale Zusammenarbeit* (GIZ) GmbH, on behalf of the German Federal Ministry of Economic Development and Cooperation (BMZ)
- International Labour Organization (ILO)
- United Nations Children's Fund (UNICEF)
- United Nations Development Programme (UNDP)
- United Nations Resident Coordination Office in Bahrain (RCO)
- University of Bath (United Kingdom)
- World Food Programme (WFP)



socialprotection.org facts and figures



7,902
publications

+ 1,418

multimedia files,
databases and
legal and policy
frameworks



2,145
stakeholders



564
programme
profiles



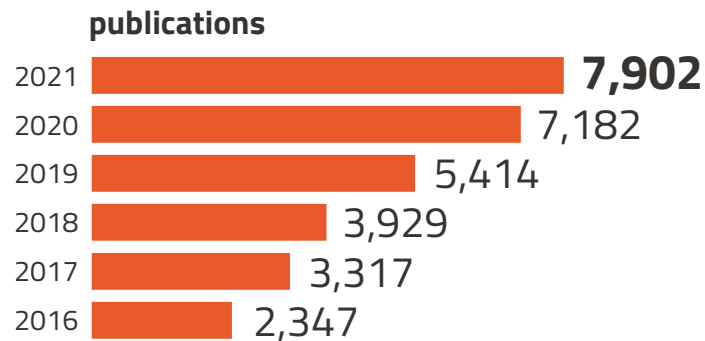
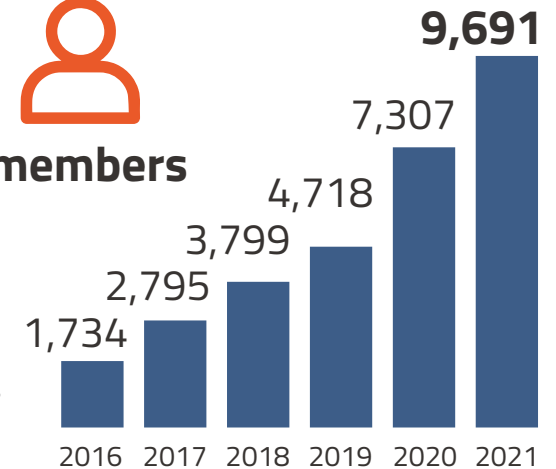
63
online
communities



9,691
members from
around the world



members



socialprotection.org

4,336,539
unique page views

Platform available in three languages:

EN

FR

SP



- 21 courses offered
- 1,167 certificates granted



- 223 webinars offered
- 23,374 attendees
- 9,140 YouTube views in 2021



- 14 podcasts episodes
- 4,186 downloads



Introduction

What is the IPC-IG?

The International Policy Centre for Inclusive Growth (IPC-IG) is a global forum on innovative development policies, and its work reflects its mission of promoting policy dialogue and facilitating learning between developing countries on development policies that contribute to inclusive growth, poverty and inequality reduction and human development.

Guided by a partnership agreement between the Government of Brazil and the United Nations Development Programme (UNDP), with the support of the Brazilian Cooperation Agency (ABC), linked to the Ministry of Foreign Affairs, the IPC-IG was founded in 2002 and began its activities in 2004. Since then, the Centre has been providing services and tools to strengthen the institutional capacities of countries to design, monitor and evaluate development policies. Alongside its partners, policymakers and experts, the IPC-IG develops solutions to strengthen both human and institutional capacities and resources.

The innovative approaches used by the IPC-IG are based on three pillars:

- Knowledge production: carrying out research and studies, such as policy analysis and evaluations;
- Knowledge-sharing: gathering knowledge and facilitating the exchange of innovative experiences and initiatives among countries; and
- Capacity-strengthening & advisory services: advising, providing and facilitating the collaborative construction of capacity-strengthening activities and flows of knowledge across countries.

The IPC-IG's 2021 Activity Report

The IPC-IG is pleased to release its 2021 Activity Report, presenting the Centre's projects, activities, achievements, and results from 1 January to 31 December 2021. During this period, the IPC-IG implemented 35 projects in the areas of social protection, poverty reduction policies, technological innovation, sustainable development, and inclusive growth.

By disseminating this Activity Report and providing transparent and accurate information on the work developed in 2021, the Centre seeks to account for its work and inform stakeholders, partners, donors, and society in general.

The document comprises three main chapters featuring the projects, activities and products developed around each of the Centre's pillars. We present 17 projects under the knowledge production pillar, eight projects under the knowledge-sharing pillar; and 10 projects under the capacity-strengthening pillar.

Presented in overview tables, they display information about the partners, objectives, outcomes, and the responsible team, accompanied by a snapshot of outputs and tangible results. The last chapter introduces the IPC-IG's staff during the report period.

Our sincere thanks go to the entire IPC-IG staff, and especially to the Communications, IT, Programme, Publications and Operations teams, whose names do not always appear in the project tables. Their contribution is essential to the success of any of the Centre's initiatives, and there can be no doubt about how much value they add to the quality of our projects and institutional activities.



Photo by Top A. Asokere on Pexels



UNICEF Ethiopia/2019/Mulugeta Ayene. CC BY-NC-ND 2.0 <<https://t.ly/5tql>>

Knowledge production

The Centre's knowledge production activities comprise outputs from both research projects and publications. Together with partner institutions, practitioners, and governments, the IPC-IG

conducted 17 research projects aiming at designing, analysing and evaluating public policies. Below we present the projects undertaken between January and December 2021.

Projects

1. Development of knowledge and technical support in social protection for UNICEF LACRO

Name	Development of knowledge and technical support in social protection for UNICEF LACRO
Donor	United Nations Children's Fund—Regional Office for Latin America and the Caribbean (UNICEF LACRO)
Start date	December 2018
Closing date	May 2022
Partners	UNICEF Regional Office for Latin America and the Caribbean (LACRO)
Main outcomes	Support social protection knowledge generation and policy analysis in Latin America and the Caribbean
Main outputs	<ol style="list-style-type: none"> 1. Technical note IV: <i>Protección social y la migración venezolana en América Latina y el Caribe en el contexto de COVID-19</i> (also available in English) 2. Technical note V: <i>Protección social y respuesta al COVID-19 en América Latina y el Caribe: Innovaciones en los sistemas de registro y pago</i> 3. Research Report No. 65 on a microsimulation study of a universal child benefit in 5 countries in Latin America: <i>Las transferencias en efectivo con enfoque universal en América Latina y el Caribe</i>
Team in 2021	<p>Coordinators: Fábio Veras Soares and Rafael Guerreiro Osorio</p> <p>Researchers: Anna Carolina Machado, Charlotte Bilo, Fabianna Ferreira, Beatriz Burattini, Lucas Sato, Nurth Palomo (consultant) and João Pedro Lang (consultant)</p> <p>Interns: Camila Pereira</p>

The IPC-IG and UNICEF LACRO partnered in 2018 to produce a series of knowledge products on social protection in Latin America and the Caribbean (LAC). In 2021, the IPC-IG team finalised two additional Technical Notes related to social protection during COVID-19 (one on Venezuelan

migrants, developed in partnership with WFP, and one on registration and payment Innovations), as well as a study on universal child benefits in LAC. Another study on social protection responses to children on the move in LAC was also finalised (to be published in early 2022).

2. Support to social protection knowledge production and policy analysis for UNICEF's Regional Office for South Asia (ROSA)

Name	Support to social protection knowledge production and policy analysis for UNICEF's Regional Office for South Asia (ROSA)	
Donor	United Nations Children's Fund—Regional Office for South Asia (UNICEF ROSA)	
Start date	January 2019	
Closing date	February 2022	
Partners	UNICEF Regional Office for South Asia, UNICEF Sri Lanka Country Office, UNICEF Afghanistan Country Office	
Main outcomes	<ol style="list-style-type: none"> 1. Provide a comprehensive overview of social protection systems in South Asia from a comparative perspective. Reports will propose recommendations on how national, regional and international stakeholders can act to improve and further develop social protection measures in the region 2. Provision of technical assistance to Afghanistan by facilitating a policy dialogue process for a new social protection policy, including studies to inform evidence-based decisions 3. Provision of technical assistance to Sri Lanka by elaborating fiscal and reprogramming analysis to enhance the efficiency of existing programmes and identify funding possibilities to roll out a new universal child benefit (UCB) proposed by UNICEF 	
Main outputs	<ol style="list-style-type: none"> 1. Development of knowledge products: <ol style="list-style-type: none"> a) Social assistance programmes in South Asia: an analysis of socio-economic impacts <ul style="list-style-type: none"> ▪ Research Report No. 62: Social assistance programmes in South Asia: an analysis of socio-economic impacts ▪ Executive summary: Social assistance programmes in South Asia: an analysis of socio-economic impacts ▪ One Pager No. 494: Social assistance programmes in South Asia: an evaluation of socio-economic impacts b) One-pager series featuring country-specific findings from the six regional studies, considering legal and fiscal frameworks, overview of child- and gender-sensitive features of flagship programmes, social protection measures in response to COVID-19 and socio-economic impacts: <ul style="list-style-type: none"> ▪ One Pager No. 485: Social protection profile: Afghanistan ▪ One Pager No. 490: Social protection profile: India ▪ One Pager No. 486: Social protection profile: Bangladesh ▪ One Pager No. 491: Social protection profile: Maldives ▪ One Pager No. 487: Social protection profile: Bhutan ▪ One Pager No. 492: Social protection profile: Pakistan ▪ One Pager No. 488: Social protection profile: Nepal ▪ One Pager No. 493: Social protection profile: Sri Lanka 	



Name	Support to social protection knowledge production and policy analysis for UNICEF's Regional Office for South Asia (ROSA)	
Main outputs	<p>2. Provision of technical assistance to Afghanistan by facilitating a policy dialogue process for a new social protection policy, including studies to inform evidence-based decisions</p> <ul style="list-style-type: none"> ▪ Elaborating a Needs Assessment Study ▪ Elaborating a mapping of the social protection system and its key programmes <p>3. Provision of technical assistance to Sri Lanka by elaborating fiscal and reprogramming analysis to enhance the efficiency of existing programmes and identify funding possibilities to roll out a new universal child benefit (UCB) proposed by UNICEF</p> <ul style="list-style-type: none"> ▪ Elaborating a fiscal space analysis ▪ Elaborating the process of building the social protection programme and governance framework, as well as drafting outlines for the social protection policy and governance framework ▪ Elaborating a reprogramming analysis 	
Team in 2021	<p>Coordinators: Fábio Veras Soares, Rafael Guerreiro Osorio, Krista Joosep Alvarenga and Pedro Arruda</p> <p>Team: Beatriz Burattini, Fabianna Ferreira, Isabela Nunes Franciscon, Nicolò Bird, Krista Joosep Alvarenga, Hyo Brian Son (intern) and Louisa Wagner (intern)</p>	

This project started in 2018. Due to the COVID-19 pandemic, many components within the Sri Lanka and Afghanistan legs of the project were modified. For Sri Lanka, in 2021, a small brief on social protection responses to COVID-19 and a public expenditure rereview were developed. For Afghanistan, the team provided support to the local consultant, MgtWell, tasked with conducting consultations with the government to develop the social protection policy and the governance framework. The IPC-IG team reviewed and helped elaborate questionnaires for key informant

surveys and prepared the draft outlines for the policy and the governance framework. Due to Afghan political crises in August 2021, the advisory and technical support activities were halted. Only the new needs assessment study and the Zakat paper were fully developed. Within the regional component of the project, the study “Social assistance programmes in South Asia: an analysis of socio-economic impacts” was finalised, together with a One Pager series. In November 2021, the project was extended to February 2022, to allow for the publication of the various reports.

3. Strengthening social protection policies in the state of Bahia

Name	Strengthening social protection policies in the state of Bahia
Donor	Government of the State of Bahia through a UNDP National Implementation Project
Start date	August 2019
Closing date	August 2021
Partners	UNDP Brazil and the Government of the State of Bahia
Main outcomes	Ten studies aimed at assisting the Government of Bahia in the development of the state's strategy for the planning and management of its Unified Social Assistance System (<i>Sistema Único de Assistência Social—SUAS</i>), through quantitative and qualitative analysis that will support the elaboration of the new State Plan for Social Assistance (<i>Plano Estadual de Assistência Social—PEAS</i>) and the SUAS Improvement Pact in the State of Bahia.
Main outputs	<ol style="list-style-type: none"> 1. (PEAS) Socio-territorial diagnosis—collection of secondary data, systematisation and analysis 2. (PEAS) Definition of objectives, guidelines and deliberated priorities (Conferences and <i>Conselho Estadual de Assistência Social—CEAS</i>) 3. (PEAS) Validation of elaborated and analysed content with participatory methodology 4. (PEAS) Consolidated Proposal and PEAS Final Document 5. Study of work processes of the <i>Fundo Estadual de Assistência Social</i> (FEAS) 6. Study on the delivery and quality of the services and the level of interconnectedness with the basic social protection programmes in Bahia 7. Study on the delivery and quality of services of special social protection of medium and high complexity in Bahia 8. Study on the forms of communication of SUAS developed by the state and municipal management 9. Study on the process of social participation of users and social workers 10. Proposal for the State Pact for the Improvement of SUAS Management
Team in 2021	<p>Coordinator: Mariana Hoffmann</p> <p>Team: Carolina Bloch, Karen Pereira, Marília Rocha, Nicole Figueiredo, Victor Tarifa, Gisele Tavares and Maria Luiza Rizzotti.</p>

The IPC-IG has partnered with UNDP Brazil and the Government of the State of Bahia to support the development of a strategy for the planning and management of the SUAS through the production of 10 studies that will allow for the formulation of the new PEAS and the SUAS Improvement Pact. The Centre delivered all expected studies in 2021. As part of the participatory

methodology adopted, the team organised workshops with partners and collaborators to present and discuss the main findings. As a result, two One Pagers: “[SUAS Bahia: challenges and strategies for participation and social control](#)” and “[SUAS Bahia: communication challenges and strategies to reach civil society](#)” have been published in both English and Portuguese.

4. Strengthening information production and management related to labour justice to expand knowledge and improve the Brazilian justice system

Name	Strengthening information production and management related to labour justice to expand knowledge and improve the Brazilian justice system
Donor	Brazilian National School for the Training and Improvement of Labour Magistrates (<i>Escola Nacional de Formação e Aperfeiçoamento de Magistrados do Trabalho—ENAMAT</i>), of the Superior Labour Court (<i>Tribunal Superior do Trabalho—TST</i>)
Start date	October 2019
End date	June 2022
Partners	ENAMAT, UNDP Brazil, ABC, and Ipea
Main outcome	Develop research aimed at broadening and deepening knowledge about administration, management and access to labour justice in Brazil
Main outputs	<p>Six studies on the following topics:</p> <ol style="list-style-type: none"> 1. Comparative and descriptive international analysis of labour law systems (six case studies on Brazil, Portugal, Mexico Argentina, South Africa, and South Korea), including the organisation of 5 webinars with specialists to discuss and validate data; and 1 comparative final report. 2. Analysis of the formative dimensions of learning assessments and institutional evaluations of the judicial schools, including survey data collection and analysis; and elaboration of an analytical final report <p>Under negotiation:</p> <ol style="list-style-type: none"> 3. New technologies, digital platforms and changes in the world of labour 4. Impact of collective bargaining on the effectiveness of labour law 5. Judicialisation of the work environment, occupational accidents and injuries 6. Complementary studies
Team in 2021	<p>Coordinator: Alexandre Cunha</p> <p>Team: Diana Sawyer, Fernando Araújo, Flausino Santos (intern), Gilvan Guedes (consultant), Karen Pereira, Laura Botega, Luca Lazzarini (consultant), Mariana Hoffmann, Marília Rocha (consultant), Nicole Figueiredo (consultant), Raissa Alves and Víctor Tarifa Lopes (consultant)</p>

The final reports concerning 1) an analysis of the formative dimensions of learning assessments and institutional evaluations of the judicial schools; and 2) the comparative and descriptive international analysis of labour jurisdiction law systems (Argentina, Brazil, Mexico, Portugal, South Africa, and South Korea) were delivered in December 2021. The team has organized

and hosted five webinars to discuss the studies cases with international and Brazilian labour justice experts. The translation and publication of reports featuring the main findings of the studies are under way, as well as the negotiation for project extension, which will allow for the development of additional research.

5. Technical support on social protection to UNICEF MENARO

Name	Technical support on social protection to UNICEF MENARO
Donor	United Nations Children’s Fund—Regional Office for the Middle East and North Africa (UNICEF MENARO)
Start date	June 2020
Closing date	December 2022
Partners	UNICEF MENARO and UNICEF Country Offices in MENA
Main outcomes	Provide technical assistance to UNICEF MENARO and Country Offices in the region and develop knowledge products related to social protection
Main outputs	<ol style="list-style-type: none"> 1. Organisation of an online ministerial meeting on social protection in MENA (see project 25 for details) 2. Workshops with young people in preparation of a webinar on young people’s transition to work (YPTW) 3. Technical assistance to UNICEF Yemen and UNICEF MENARO 4. 4 Practitioners’ Notes on inclusive SRSP 5. Assessment of COVID-19 responses in the MENA region
Team in 2021	<p>Coordinators: Fábio Veras Soares and Rafael Guerreiro Osorio</p> <p>Researchers: Charlotte Bilo, Lucas Sato, João Pedro Dytz (consultant), Maya Hammad (consultant), Karen Pereira, and Nicolo Bird</p>

In September 2021, the IPC-IG and UNICEF MENARO signed an extension of the previous UN-to-UN agreement to continue providing technical assistance related to social protection in the MENA region. In 2021, the IPC-IG team supported the organisation of the Arab Ministerial Forum, as well as the preparation of a roundtable on young people’s transition to work (YPTW) in MENA. In addition,

the team developed a series of four Practitioners’ Notes on shock-responsive social protection and an assessment of the social protection responses to COVID-19 in the region (both to be published in early 2022). Finally, the team provided ad-hoc assistance to UNICEF Yemen and the Regional Office and started developing a brief on linking social protection and child protective services.

6. Social protection responses to COVID-19—database interface (Online Dashboard)

Name	Social protection responses to COVID-19—database interface (Online Dashboard)
Donors	United Nations Development Programme — Brazil Country Office (UNDP Brazil) and <i>Deutsche Gesellschaft für Internationale Zusammenarbeit</i> (GIZ) GmbH on behalf of the German Federal Ministry for Economic Cooperation and Development (BMZ)
Start date	June 2020
Closing date	March 2021
Partners	UNDP Brazil, GIZ, SPACE
Main outcome	Develop a user-friendly interface for IPC-IG’s mapping of social protection responses to COVID-19 using PowerBI, currently hosted by the socialprotection.org platform
Main outputs	<ol style="list-style-type: none"> 1. Matrix revision and development of narratives for indicators in the Online Dashboard 2. Online Dashboard development (inclusion of narratives and storytelling, definition of design and layout) 3. Peer review, adjustments and publication of the Beta version of the Online Dashboard on socialprotection.org
Team 2020	<p>Coordinators: Fábio Veras Soares and Mariana Balboni</p> <p>Researchers: Charlotte Bilo, Anna Carolina Machado, Marina Andrade, Isabela Francison, Lucas Sato, Fabianna Bacil, Beatriz Burratini, Pedro Arruda and Krista Alvarenga</p> <p>Knowledge Management: Patricia Velloso Cavallari</p> <p>Interns: Camila Pereira, Maya Hammad, and Gabriel Soyer</p>

To better understand the wide set of social protection responses to COVID-19 by governments of developing countries and their potential in the medium term to impact national social protection systems, the IPC-IG started to map and assess social protection measures at the national level in the global South. The research team that had previously supported the “Social protection responses to COVID-19” Task Force developed a tracking matrix or mapping aiming to generate evidence for the systematic analysis of adaptations and innovations of social protection interventions.

The IPC-IG mapping stands out from the other mappings for its rich level of detail and adopting a shock-responsive social protection perspective, allowing researchers, practitioners,

and policymakers in the social protection field to benefit from a repository of experiences and government practices from developing countries worldwide, providing subsidies for evidence-based decision-making for medium- and long-term solutions. The IPC-IG, UNDP Brazil and the *Deutsche Gesellschaft für Internationale Zusammenarbeit* (GIZ) GmbH on behalf of the German Federal Ministry for Economic Cooperation and Development (BMZ), then partnered to develop a user-friendly interface for the matrix to improve the reach of its results. The [Online Dashboard](#) was made public in May 2021 after further revision rounds by the research team of the data compiled in the matrix, development of indicators to illustrate findings, as well as storytelling narratives, development of the layout and design of the dashboard, and internal and external peer-review processes.

7. UNDP BPPS social protection specialist support

Name	UNDP BPPS social protection specialist support
Donor	UNDP, Bureau for Policy and Programme Support (BPPS)—Inclusive Growth Team
Start date	July 2020
Closing date	May 2021
Partner	UNDP BPPS Inclusive Growth Team
Main outcomes	<ul style="list-style-type: none"> ▪ Provide support to requests regarding social protection policy and programme advice for countries worldwide ▪ Provide technical support on social protection to the UNDP BPPS IG team
Main outputs	<ol style="list-style-type: none"> 1. Draft of the “UNDP SP Offer Implementation Plan” 2. Finalise a ‘Next Practices’ paper on COVID-19 good practices featuring inclusiveness and enabling mechanisms
Team in 2021	<p>Coordinator: Fábio Veras Soares</p> <p>Researchers: Maya Hammad, Fabianna Ferreira, Krista Alvarenga, Charlotte Bilo and Anna Carolina Machado</p>

The UNDP BPPS is providing social protection support to governments and UNDP Country Offices through their Global Policy network. UNDP has included several social protection priorities in their Strategic Plan 2021-2024, and this project between the IPC-IG and the UNDP BPPS Inclusive Growth Team (IG) aims to operationalise some of the social protection objectives at the country and regional levels. In 2021, the IPC-IG finalised the UNDP SP Offer

Implementation Plan, which is the basis for supporting regional and Country Offices with their social protection endeavours. In 2021, the IPC-IG finalised for the UNDP BPPS IG team a ‘Next Practices’ paper that systematises the social protection innovations implemented in response to the COVID-19 pandemic, which can be leveraged to build more inclusive and sustainable systems in the medium and long term.

8. Feasibility study for establishing a Single Social Registry in Burundi

Name	Feasibility study for establishing a Single Social Registry in Burundi
Donors	United Nations Children’s Fund—Burundi Country Office (UNICEF Burundi) and World Food Programme—Burundi Country Office (WFP Burundi)
Start date	August 2020
Closing date	May 2021
Partners	<ul style="list-style-type: none"> ▪ Permanent Executive Secretary of the National Social Protection Commission (SEP/CNPS) in Burundi ▪ Social Registry Technical Working Group in Burundi
Main outcome	Develop capacities and advise the SEP/CNPS and other major stakeholders in Burundi on the feasibility, conditions, modalities, and added value of establishing a Social Registry in the country.
Main outputs	<ol style="list-style-type: none"> 1. Capacity-building technical consultations on social registries for the SEP/CNPS and other major social protection stakeholders in Burundi 2. Development of a feasibility study for the implementation of a Single Social Registry in Burundi 3. Facilitation of a validation workshop for the SEP/CNPS and other major social protection stakeholders in Burundi, in which the feasibility report was presented and approved
Team in 2021	<p>Coordinator: Fábio Veras Soares</p> <p>Researchers: Anaïs Vibranovski, Anna Carolina Machado, João Pedro Dytz, Krista Alvarenga and Mariana Hoffmann</p>

In 2021, the IPC-IG delivered a feasibility report for the implementation of a Social Registry to the Government of Burundi. This is one of the strategic actions of the National Social Protection Strategy and aims to cover the entire poorest quintile of the country, improving the targeting and coordination efficiency of social protection programmes. Additionally, the

IPC-IG facilitated a validation workshop for the SEP/CNPS and other major social protection stakeholders in Burundi, in which the feasibility report was presented and approved. Furthermore, two 2-hour capacity-building technical consultations on social registries were facilitated for the SEP/CNPS and some of country’s key social protection stakeholders.

9. Responses to COVID-19 in rural Latin America and the Caribbean and recommendations to build back better

Responses to COVID-19 in rural Latin America and the Caribbean and recommendations to build back better	
Donor/partner	Food and Agriculture Organization of the United Nations—Regional Office for Latin America and the Caribbean (FAO-RLC)
Start date	May 2021
Closing Date	November 2021
Partner	FAO—RLC
Main outcomes	Knowledge production regarding the social protection response to COVID-19 in rural Latin America and the Caribbean (LAC), focusing on lessons learned from national good practices in the region
Main outputs	<p>Three Policy Research Briefs (PRBs) and three One Pagers (OPs) in English and Spanish:</p> <ol style="list-style-type: none"> 1. Social protection response to COVID-19 in rural LAC: Social and economic double inclusion (PRB and OP) 2. Social protection response to COVID-19 in rural LAC: Protection and promotion of employment in the agricultural sector (PRB and OP) 3. Social protection response to COVID-19 in rural LAC: Potential of digitalisation for building back better (PRB and OP) <p>One webinar sharing and discussing the main findings of the three PRBs with representatives from one country case study from each PRB ('COVID-19 and social protection in rural areas: Lessons to build back better')</p>
Team in 2021	<p>Coordinator: Fábio Veras Soares</p> <p>Researchers: Beatriz Burattini, Fabianna Bacil and Lucas Sato</p> <p>Consultant: Camila Rolon</p> <p>Interns: Victor Thives and Louisa Wagner</p>

Based on a remote (online) UN-to-UN Agreement between the IPC-IG and FAO-RLC, the IPC-IG produced three Policy Research Briefs and One Pagers, as well as one webinar with support from FAO RLC and FAO HQ analysing good practices in the social protection response to COVID-19 in rural LAC. The purpose of these outputs was to investigate the experiences of national good practices within the region whose experiences could be used as references to build back better LAC's social protection systems for rural populations.

1. The first PRB and OP focused on how to improve post-COVID-19 rural social protection to promote rural double (social and economic) inclusion and guarantee food security.

2. The second PRB and OP focused on how rural social protection can protect and promote employment in rural LAC after the COVID-19 pandemic.

3. The third PRB and OP focused on how digitalisation can be used to improve the efficacy and adequacy of rural social protection in LAC after the health crisis.

4. Based on the findings of the three PRBs/OPs, the IPC-IG and FAO-RLC jointly organised a webinar with panellists from both organisations, FAO HQ and representatives from Panama, Brazil and the Dominican Republic (case studies from PRBs 1 to 3) to discuss the studies' main findings.

10. Technical support on social protection to UNICEF Kenya

Name	Technical support on social protection to UNICEF Kenya
Donor	United Nations Children’s Fund—Kenya Country Office (UNICEF Kenya)
Start date	May 2021
Closing date	May 2022
Partners	United Nations Children’s Fund—UNICEF Kenya Country Office
Main outcome	Provide technical assistance and policy advice on social protection to UNICEF’s Kenya Country Office
Main outputs	<p>In 2021</p> <ol style="list-style-type: none"> 1. Draft the Kenyan Social Protection Policy <p>In 2022</p> <ol style="list-style-type: none"> 2. Participate in (online) advocacy events 3. Draft the Policy’s Implementation Framework 4. Technical support sessions
Team in 2021	<p>Coordinator: Fábio Veras Soares</p> <p>Research Team: Erustus Omondi Otieno (external consultant) and Krista Joosep Alvarenga</p>

The IPC-IG joined a project with UNICEF Kenya in 2018 to support the country’s State Department for Social Protection to review and update its 2012 National Social Protection policy. The objective of the current agreement is to help the government undertake and finalise the new revisions of the Social Protection Policy and develop the Implementation Framework. After a December 2020 workshop, the IPC-IG revised the Social Protection Policy and submitted a revised version. Another workshop took place in August 2021 with selected stakeholders, who made further comments.

These comments were addressed, and the Policy was proofread and laid out by December 2021. In March 2022, as per the request from the government, another revision and a further editing round will take place in a workshop. Other activities related to the project are foreseen in 2022, as the Centre is supposed to support the dissemination and advocacy around the revised Policy within four months after its finalisation; and an Implementation Framework of the Kenya Social Protection Policy must be drafted within nine months from its finalisation.

11. Expanding social insurance for agricultural workers in NENA countries

Name	Expanding social insurance for agricultural workers in NENA countries
Donors	<ul style="list-style-type: none">▪ Food and Agriculture Organization of the United Nations—Regional Office for the Near East and North Africa (NENA) region (FAO RNE)▪ International Labour Organization Regional Office for Arab States (ILO ROAS)
Start date	May 2021
Closing date	April 2022
Partners	<ul style="list-style-type: none">▪ Food and Agriculture Organization of the United Nations Regional Office for the NENA region (FAO RNE)▪ International Labour Organization Regional Office for Arab States (ILO ROAS)
Main outcomes	Create spaces for dialogue between UN agencies, agricultural workers' unions and governments in the NENA region to debate topics related to the expansion of social insurance schemes for agricultural workers and produce a series of Policy Research Briefs based on a desk review and structured discussions
Main outputs	Two workshops and 15 semi-structured key informant interviews to identify good practices and key challenges related to the topics of the Policy Research Briefs
Team in 2021	Coordinator: Fábio Veras Soares Team: Lucas Sato, Charlotte Bilo and Nourjelha Mohamed (consultant)

Building on previous projects and Research Reports developed by the IPC-IG, FAO RNE and ILO ROAS, this project aims to further discuss policy options to expand social insurance to agricultural workers in the Near East and North Africa (NENA) region. In 2021, the agencies organised two workshops with relevant stakeholders in the region to discuss the main

challenges in expanding contributory schemes. Moreover, the project team conducted 15 semi-structured key informant interviews (KII) with representatives of agricultural workers' unions in the region. Based on the workshops and the KIIs, as well as a literature review, the IPC-IG team then developed the first version of the three Policy Research Briefs.

12. Technical support to UNDP Libya for the development of a temporary basic income (TBI) model

Name	Technical support to UNDP Libya for the development of a temporary basic income (TBI) model
Donor/partner	United Nations Development Programme—Libya Country Office (UNDP Libya)
Start date	June 2021
Closing Date	March 2022
Partner	UNDP Libya DRR—specifically the Development Coordination Specialist in UNDP Libya
Main outcomes	To conduct an economic and financial impact analysis of COVID-19 on private-sector workers and vulnerable groups and, based on that, develop a basic income model for Libya
Main outputs	Report proposing a temporary basic income (TBI) model for Libya
Team in 2022	Nicolo Bird, Krista Alvarenga, Maya Hammad and Nourjelha Mohamed

The aim of this project is to conduct a needs and impact analysis of social protection and basic income in Libya as a response to COVID-19 on private-sector workers and vulnerable groups. The first component of Phase II will consist of a literature review and desk assessment of socio-economic impacts of COVID-19 in Libya. This analysis will seek to synthesise research from different international agencies, the Libyan government, and independent academic and policy research. The second component will consist of a quantitative assessment of COVID-19 impacts in Libya. The IPC-IG will use available survey

data, such as the REACH multi-sectoral needs assessment (MSNA) which focuses on COVID-19 impacts among the Libyan population, and UNDP Libya's 2020 Labour Market Assessment (LMA) by IOM and UNDP, which provides a qualitative assessment of the impact of COVID-19 on Libyan businesses as of July 2020. The MSNA dataset for Libya is open source and available for download at the REACH initiative's website, while the disaggregated LMA information/dataset is to be shared by UNDP (the February 2021 UNDP Report has been shared with the IPC-IG).

13. Development of a template to produce country profiles to serve as a knowledge base for comprehensive social protection systems and reforms for ESCWA Member States

Name	Development of a template to produce country profiles to serve as a knowledge base for comprehensive social protection systems and reforms for ESCWA Member States
Donor	United Nations Economic and Social Commission for Western Asia (UN ESCWA)
Start date	October 2021
Closing date	March 2022
Partner	Economic and Social Commission for Western Asia (UN ESCWA)
Main outcome	Develop a user-friendly, self-explanatory draft template aimed at providing government entities of ESCWA Member States with hands-on guidance to produce country profiles that will serve as a knowledge foundation to establish comprehensive social protection systems and reforms
Main outputs	<ol style="list-style-type: none"> 1. Outline for the template for comprehensive country profiles, with methodological notes that provide advice on the application of the template at the national level 2. Zero Draft template 3. First Draft version of the template 4. Final template 5. One PowerPoint presentation and training on the template usage
Team in 2021	<p>Coordinator: Fábio Veras Soares</p> <p>Team: Krista Joosep Alvarenga, Marina Andrade, Isabela Franciscon, Beatriz Burattini, Camila Pereira, Maya Hammad, Nicolo Bird, and Charlotte Bilo</p> <p>Interns: Adelawe Olowode Olushola, Alina Sara Czyzewski and Júlia Coimbra Borges</p>

Under the framework of this project, the IPC-IG is developing a user-friendly template for ESCWA to produce social protection country profiles. In 2021, an outline and a Zero Draft were developed and submitted. In early 2022, a training workshop will

be conducted, introducing the template to the ESCWA Social Protection Team. In addition, a First Draft and finalised template, as well as a final PowerPoint presentation, will be produced.

14. Developing a transition model between non-contributory social assistance and work-related contributory social insurance for Jordan

Name	Developing a transition model between non-contributory social assistance and work-related contributory social insurance for Jordan	
Donors	<ul style="list-style-type: none"> ▪ International Labour Organization—Jordan Country Office (ILO Jordan) ▪ International Labour Organization—Regional Office for Arab States (ILO ROAS) 	
Start date	November 2021	
Closing date	December 2022	
Partners	<ul style="list-style-type: none"> ▪ International Labour Organization (ILO)—Jordan Country Office ▪ International Labour Organization—Regional Office for Arab States (ILO ROAS) 	
Main outcomes	Develop a generic model for supporting the transition and incentive compatibility between social assistance to employment-related social insurance in the region and provide concrete recommendations for increased incentive alignment and better transitioning in Jordan	
Main output	Inception Report	
Team in 2021	Coordinator: Fábio Veras Soares Team: Charlotte Bilo, Nicole Figueiredo (consultant) and Louisa Wagner (intern)	

In 2021, the IPC-IG partnered with ILO Jordan and ILO ROAS to develop a model for supporting the transition from social assistance to employment-related social insurance in the Arab region. Based on the regional model, a national consultant with support from the IPC-IG will conduct an assessment for the case of Jordan. Once the assessment

is finalised, a national model with concrete recommendations for Jordan will be developed. As of late 2021, the IPC-IG team had supported ILO in the identification of the national consultant, prepared the Inception Report and conducted the literature review for the regional model.

15. Assessing social protection system performance and leveraging digital innovations in rural areas

Name	Assessing social protection system performance and leveraging digital innovations in rural areas
Donor	Food and Agriculture Organizations of the United Nations (FAO)
Start date	December 2021
Closing date	December 2022
Partners	FAO HQ
Main outcomes	The project was signed in 2021, but project outcomes are expected in 2022
Main outputs	Expected by 2022
Team in 2021	Coordinator: Fábio Veras Soares Researchers: Nicolò Bird, Beatriz Burattini, Gabriela Perin and Krista Alvarenga

The first component of the project aims to develop a methodology that is comparable and replicable over time and space to examine social protection performance indicators (e.g., coverage, adequacy of benefits, per capita transfer, benefit incidence, comprehensiveness, etc.) disaggregated between rural and urban areas, by type of instrument (social assistance, social insurance, and labour market programmes) or regions.

The second component of the project studies digital innovation in social protection for rural populations across low- and middle-income countries. The resulting report is based on a mapping of digital social protection programmes (especially during the COVID-19 pandemic) and interviews to research case studies from different world regions more in depth.

16. Informing the redesign of social protection programmes in the fisheries and aquaculture sector

Name	Informing the redesign of social protection programmes in the fisheries and aquaculture sector
Donor	Food and Agriculture Organization of the United Nations (FAO)
Start date	December 2021
Closing date	November 2022 (planned)
Partners	<ul style="list-style-type: none">▪ Food and Agriculture Organization of the United Nations (FAO)▪ FAO Country Office—Paraguay▪ FAO Country Office—Brazil▪ FAO Country Office—Tunisia▪ Centre de Recherches et d'Etudes Sociales (CRES)
Main outcome	This project was signed in 2021, but the main outcomes are expected by 2022
Main outputs	Expected by 2022
Team in 2021	Coordinator: Fábio Veras Soares Researchers: Beatriz Burratini, Karen Perreira, Gabriela Perin, Lucas Sato and Louisa Wagner (intern)

The aim of this project is to generate knowledge around the adequacy and impact of social protection programmes for small-scale fishers in the fisheries and aquaculture sector for policy support, particularly those that combine the objectives of management of fisheries and

maintenance of livelihoods and natural resources. Three different countries will be covered by the project: 1) Paraguay; 2) Brazil and 3) Tunisia. Upon the start of the project in 2021, a first meeting with FAO Paraguay and government counterparts was organised.

17. The state of social protection for agri-food system workers in West Africa

Name	The state of social protection for agri-food system workers in West Africa
Donor/partner	Food and Agriculture Organization— Subregional Office for West Africa
Duration	10 months
Start date	December 2021
Closing Date	October 2022
Partners	FAO Subregional Office for West Africa
Main outcomes	Support social protection knowledge generation and policy analysis in the West Africa region and identify the main gaps and good practices of inclusive social protection systems for agri-food system workers
Main outputs	<ol style="list-style-type: none"> 1. Two Working Papers on the state of social protection and resilience for agricultural workers in West Africa and the Sahel (one in English and one in French) 2. Two One Pagers on the state of social protection and resilience for agricultural workers in West Africa and the Sahel (one in English and one in French) 3. One regional policy dialogue session (webinar)
Team in 2021	<p>Coordinators: Fábio Veras Soares and Charlotte Bilo</p> <p>Researchers: Lucas Sato and Nourjelha Mohamed</p>

The IPC-IG has partnered with the FAO Subregional Office for West Africa to develop a study aiming to take stock of the state of social protection schemes for agri-food system workers in the West Africa region. Furthermore, this project will detail selected country cases where good practices are identified through desk review and key informant interviews, as well as create a space for dialogue (through a webinar) between UN agencies, international and

regional organisations, national governments, and civil society to discuss how to enhance social protection for agri-food system workers. In 2021, the IPC-IG team developed the preparatory activities (e.g., elaboration of terms of reference, budget, workplan, internal brainstorming, and preliminary literature review) to kickstart the project. The UN-to-UN agreement between UNDP and FAO was signed in December 2021.

A woman wearing a patterned headwrap and a striped top stands in a lush green field of tall grasses. She is holding a large, leafy plant cutting in her right hand and gesturing with her left hand. The background is a clear blue sky.

Knowledge-sharing

The IPC-IG conducted eight projects under the knowledge-sharing pillar from January to December 2021, promoting and facilitating the exchange of information, learning and collaboration.

To consolidate the knowledge gathered in the projects developed around our three pillars, 108 publications were released in different formats and multiple languages. The IPC-IG publications also serve to share both newly produced and previously existing knowledge

with a global audience that includes policymakers, academia, practitioners, members of the media and civil society in general, and to improve the international debate in the cooperation arena. The activities in the knowledge-sharing pillar also include the Centre's communications and outreach endeavours. The Centre promotes debates and disseminates knowledge through a diverse range of channels, such as communities of practices, social media channels, webinars, and multiple communication and information outreach activities.



Photo by Ganta Srinivas on Pexels

Projects

18. Global learning and knowledge-sharing on social protection

Name	Global learning and knowledge-sharing on social protection
Donor	Deutsche Gesellschaft für Internationale Zusammenarbeit—GIZ GmbH, on behalf of the German Federal Ministry of Economic Development and Cooperation (BMZ)
Start date	November 2018
Closing date	March 2021
Partner	Deutsche Gesellschaft für Internationale Zusammenarbeit—GIZ GmbH, on behalf of the German Federal Ministry of Economic Development and Cooperation (BMZ)
Main outcomes	Support the learning and exchange formats of the GIZ programme “Global Alliances for Social Protection II” and further GIZ programmes within international processes frameworks
Main outputs	<ol style="list-style-type: none"> 1. Maintenance, improvement and further development of the socialprotection.org unbranded platform 2. Technical assistance in content development, knowledge management and learning formats of the socialprotection.org platform 3. Dissemination of German Development Cooperation and GIZ social protection activities, including the USP 2030 Initiative supported by the SPIAC-B 4. Host a 5-year anniversary learning event for the socialprotection.org platform 5. Make the outcomes of the “Social protection responses to COVID-19” joint initiative more accessible and widely disseminate the main outcomes of the global e-Conference “Turning the COVID-19 crisis into an opportunity: What’s next for social protection?”
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Aline Santos (consultant), Ana Carolina Romano, Ana Paula Lisboa, Arthur Andrade, Carolina Lopes, Fabiana Pullen, Gabriel Mazaró, Kátia Ramos (consultant), Karine Farinha, Marina Brunale, Marina Carvalho, Patrícia Velloso Cavallari, Ricardo Jacamo, Roberta Brito, Stefan Trifunovic and Yannick Roulé</p>

The objective of this project is to increase the potential for the platform www.socialprotection.org to provide learning and exchange formats within the framework of international processes. In 2021 the platform launched two editions of the Policy in Focus magazine and a series of five videos featuring the outcomes of the “Turning the COVID-19 crisis into an

opportunity: What’s next for social protection?” e-conference. Other highlights of the year included: the captioning of the 32 webinars of the “Social protection responses to COVID-19” series, the launch of five new online courses and the publication of 122 blogposts. A new agreement with GIZ was already in place when this project extension ended in March 2021.

19. Leveraging impact on social protection

Name	Leveraging impact on social protection
Donor	Department of Foreign Affairs and Trade of the Government of Australia (DFAT)
Start date	April 2019
Closing date	June 2021
Partner	Social Protection Inter-Agency Cooperation Board (SPIAC-B)
Main outcome	Facilitate knowledge-sharing, capacity-building and collaboration on social protection policies among governments, research centres, international organisations, non-governmental organisations, and other stakeholders
Main outputs	<ol style="list-style-type: none">1. Guarantee the technical maintenance, improvement and further development of the socialprotection.org unbranded platform2. Deliver services and products spanning knowledge exchange, content development and learning formats3. Prioritise a strategy to foster the platform's influence and impact on innovation and policymaking
Team in 2021	Coordinator: Mariana Balboni Team: Aline Santos (consultant), Ana Carolina Romano, Ana Paula Lisboa, Arthur Andrade, Carolina Lopes, Carolina Magosso, Fabiana Pullen, Gabriel Mazaro, Katia Ramos (consultant), Karine Farinha, Larissa Tolusso, Ligia Batista, Marina Brunale, Marina Carvalho, Patrícia Velloso Cavallari, Ricardo Jacamo, Roberta Brito, Stefan Trifunovic and Yannick Roulé

This project aims to leverage the platform's potential to support policymaking and innovation in social protection, providing innovative learning and exchange formats within the framework of international processes. In early 2021, and within the scope of this project, the platform launched important features, such as the interactive dashboard in partnership

with the IPC-IG, GIZ and UNDP Brazil, which encapsulated the extensive mapping of social protection responses to COVID-19 carried out by the IPC-IG; a page dedicated to COVID-19, gathering content curated by the socialprotection.org team related to the topic; and the platform's Social Protection Podcast.

20. Enhancing ADB’s support for social protection to achieve the Sustainable Development Goals

Name	Enhancing ADB’s support for social protection to achieve the Sustainable Development Goals
Donor	Asian Development Bank (ADB)
Start date	October 2020
Closing date	31 March 2022
Partners	Asian Development Bank (ADB)
Main outcome	To create a social protection network/platform in the Asia-Pacific region through the socialprotection.org platform
Main outputs	Create a social protection network/platform in the Asia-Pacific region through socialprotection.org to strengthen knowledge-sharing efforts on social protection, creating knowledge solutions to improve the design and delivery of social protection programmes, establishing partnerships, and fostering cooperation among developing member countries. To that end, an Online Community will be created, and a series of webinars will be offered
Team in 2021	Coordinator: Mariana Balboni Team: Aline Santos (consultant), Paula Osakabe and Marina Carvalho

Under the scope of the project, the socialprotection.org platform was called upon to structure and consolidate an Asia-Pacific network that emerged from the 2nd Asia-Pacific Social Protection Week (APSP) in September 2019. To this end, in 2021 the platform was responsible for setting up and building the Asia-Pacific Social Protection Online Community, updating

and maintaining the group, fostering interactions and preparing 21 bi-weekly newsletters. The team also supported the conceptualisation and delivery of 3 webinars in a series on social protection-related topics. In 2022, the last webinar of the series will be delivered. Support for the Online Community will continue, and the newsletter will continue to be released monthly.

21. Needs Assessment Review—MENA Social Policy Network

Name	Needs Assessment Review
Donor	University of Bath
Start date	December 2020
Closing date	July 2021
Partner	University of Bath
Main outcomes	Delivery of a learning needs assessment in order to prepare for the development of an e-learning course, supporting the learning solution to reach the objectives of the current project and enhance its desired impact on the target audience.
Main outputs	<ol style="list-style-type: none">1. Online survey2. Consultations on the needs of potential learners and policy stakeholder users3. Needs assessment analytic report
Team in 2021	Coordinator: Mariana Balboni Team: Arthur Andrade, Katia Ramos (consultant) Gabriel Mazaró, Paula Osakabe, Roberta Brito and Thiago Ferreira

The objective of this project is to deliver a learning needs assessment to prepare for the development of an e-learning course, supporting the learning solution to reach the objectives of the current project and enhance its desired impact on the target audience. The survey was

launched in May 2021 and collected anonymous responses from researchers, practitioners and policymakers working with social policy related topics in the MENA region for 4 weeks, in both Arabic and English.

22. Fostering knowledge-sharing, learning and innovation on social protection

Name	Fostering knowledge-sharing, learning and innovation on social protection
Donor	Deutsche Gesellschaft für Internationale Zusammenarbeit—GIZ, on behalf of the German Federal Ministry of Economic Development and Cooperation (BMZ)
Start date	January 2021
Closing date	August 2023
Partner	Deutsche Gesellschaft für Internationale Zusammenarbeit—GIZ
Main outcomes	Build on the socialprotection.org platform capabilities to effectively foster innovation and learning within the framework of the international processes with a focus on adaptive social protection
Main outputs	<ol style="list-style-type: none"> 1. Maintenance, improvement and further development of the socialprotection.org unbranded platform to meet the needs of its members 2. Technical assistance in content and knowledge management and learning experiences for the platform 3. Organisation of a series of virtual workshops on innovative measures related to adaptive social protection 4. Support the organisation of an international conference on adaptive social protection and related topics 5. Promotion and dissemination of social protection initiatives and activities
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Alex Marques (intern), Ana Carolina Romano, Ana Paula Lisboa, Arthur Jahn (consultant), Carolina Magosso, Carolina Lopes, Fabiana Pullen, Fernanda Evangelista, Fernanda Garcia, Gabriel Mazaro, Gabriel Dauer, Gabriel Torres (consultant), Karine Farinha, Katia Ramos (consultant), Larissa Tolusso, Lígia Batista, Marina Brunale, Marina Carvalho, Patrícia Velloso Cavallari, Paula Osakabe, Pedro Horta (intern), Ricardo Jácamo, Roberta Britto, Sofia Rocha (intern), Stefan Trifunovic, Thiago Ferreira and Yannick Roulé</p>

This project aims to build on the socialprotection.org platform capabilities to effectively foster innovation and learning within the framework of international processes, with a focus on adaptive social protection. To this end, in 2021 the platform hosted three regional workshops and 45 webinars, nine of which were organised in partnership with GIZ. Within the scope of this project, two webinars were held with simultaneous translation. On the

technical side, a new layout for the Online Communities was introduced, the platform started to develop a machine-learning system for automatic content classification, and a new and updated infrastructure was launched. On the e-learning front, the team has been working on a new series of online courses on adaptive social protection (ASP), to be launched in 2022.

23. Fostering global knowledge exchange on social protection

Name	Fostering global knowledge exchange on social protection
Donor	Department of Foreign Affairs and Trade of the Government of Australia (DFAT)
Start date	May 2021
Closing date	May 2024
Partners	Department of Foreign Affairs and Trade of the Australian Government (DFAT)
Main outcome	Support the improvement of social protection systems and contribute to recovery and inclusive growth, with a focus on vulnerable groups, especially women and people with disabilities
Main outputs	<ol style="list-style-type: none">1. Ongoing technical improvements and maintenance of the platform2. Services and products in knowledge management, knowledge exchange, content development, and learning formats3. Expansion and assessment of socialprotection.org's influence and impact on policymaking
Team in 2021	Coordinator: Mariana Balboni Team: Alex Marques (intern), Ana Carolina Romano, Ana Paula Lisboa, Carolina Lopes, Carolina Magosso, Fabiana Pullen, Fernanda Evangelista, Gabriel Mazaro, Karine Farinha, Larissa Tolusso, Lígia Batista, Lucas Cureau (consultant), Marina Brunale, Marina Carvalho, Patrícia Velloso Cavallari, Paula Osakabe, Pedro Horta (intern), Ricardo Jácamo, Roberta Britto, Sofia Rocha (intern), Stefan Trifunovic, Thiago Ferreira and Yannick Roulé

The objective of this project is to foster global knowledge on social protection by strengthening South-South cooperation and ensuring the platform's technical maintenance. In 2021, under the scope of this project, at a strategic level, the platform hired consultants to support the development of a strategic plan to strengthen its internal

capacity to generate positive results for the community. As part of this strategy, internal capacity-building opportunities were offered to the team. On the technical side, a Term of Reference started being developed to rebuild socialprotection.org within a new content management system.

24. Support to UNICEF on social protection for the Maghreb region

Name	Support on Social Protection to UNICEF for the Maghreb region
Donor	United Nations Children’s Fund—Morocco Country Office (UNICEF Morocco)
Start date	June 2021
Closing date	September 2022
Partners	<ul style="list-style-type: none"> ▪ United Nations Children’s Fund—Morocco Country Office (UNICEF Morocco) ▪ United Nations Children’s Fund— Tunisia Country Office (UNICEF Tunisia) ▪ United Nations Children’s Fund—Algeria Country Office (UNICEF Algeria) ▪ United Nations Children’s Fund—Libya Country Office (UNICEF Libya)
Main outcome	Provide technical support and share knowledge on child-sensitive social protection with the Maghreb countries
Main outputs	<ol style="list-style-type: none"> 1. Peer review and technical support for the panel survey of beneficiary households and the formative evaluation of the programme “Investing in Children’s Human Capital through a Sustainable and Inclusive Social Protection System” in Tunisia 2. Facilitation of two webinars under the South-South Learning Initiative between Latin America, sub-Saharan Africa and the Maghreb countries 3. Review of available documents and microdata, adjustment of the Terms of Reference and development of a feasibility report: “ Assessment of the Relevance, Consistency, Equity, Effectiveness and Efficiency of National Social Protection Programs in Algeria in relation to the realization of the rights of children and adolescents” 4. Mapping the institutional framework and social protection programmes in Libya, including social insurance and social assistance, with a focus on children
Team in 2021	<p>Coordinators: Fábio Veras Soares and Rafael Guerreiro Osorio</p> <p>Team: Anais Vibranovski, Nicolo Bird, Antonio Lassance, Ali Benramdane (UNV) and Maya Hammad (consultant)</p>

The IPC-IG and UNICEF Country offices in Morocco, Tunisia, Libya, and Algeria started a partnership in 2021 to support research and knowledge exchange projects on child-sensitive social protection. In 2021, the IPC-IG peer reviewed the evaluation reports from Tunisia’s cash transfer scheme “Investing in Children’s Human Capital through a Sustainable and Inclusive Social Protection System”; organised two webinars of the “South-South Learning Initiative

between Morocco, Tunisia, Senegal, Brazil and Argentina”; conducted a feasibility assessment and adjusted the Terms of Reference for “The Assessment of the Relevance, Consistency, Equity, Effectiveness and Efficiency of National Social Protection Programmes in Algeria in relation to the realization of the rights of children and adolescents”; and mapped the institutional framework and social protection programmes in Libya.

25. Arab Social Protection Ministerial Forum and technical meeting

Name	Arab Social Protection Ministerial Forum and technical meeting
Donors	<ul style="list-style-type: none"> ▪ International Labour Organization—Regional Office for Arab States (ILO ROAS) ▪ United Nations Children’s Fund—Regional Office for Middle East and North Africa (UNICEF MENARO) ▪ United Nations Economic and Social Commission for Western Asia (UN ESCWA)
Start date	June 2021
Closing date	February 2022
Partners	<ul style="list-style-type: none"> ▪ International Labour Organization Regional Office for Arab States (ILO ROAS) ▪ United Nations Children’s Fund Regional Office for the Middle East and North Africa (UNICEF MENARO) ▪ United Nations Economic and Social Commission for Western Asia (UN ESCWA)
Main outcome	Organise a Ministerial Forum on the future of social protection in the Arab Region
Main outputs	<ol style="list-style-type: none"> 1. Preparation and organisation of the Technical Meeting (including the concept note, invitations, framework document, support in the identification and invitation of speakers, and technical support before and during meeting), as well as the elaboration of a summary report 2. Preparation and organisation of the Arab Ministerial Forum 2021 (including the concept note, invitations, dissemination campaign, Core Messages document, support in the identification and invitation of speakers, event webpage, Meeting Declaration, and technical support before and during meeting), as well as the elaboration of a summary report
Team in 2021	<p>Coordinators: Mariana Balboni and Fábio Veras Soares</p> <p>Team: Charlotte Bilo, Maya Hammad (consultant), Karine Fernandes, Marina Carvalho, Marina Brunale, Fernanda Evangelista, Fabiana Pullen Sousa and Marina Sousa</p>

In November 2021, the IPC-IG team, through the socialprotection.org platform, supported the Regional UN Issue-Based Coalition (IBC) for Social Protection, coordinated by UNICEF and ILO, in collaboration with UN ESCWA, to facilitate the Arab Ministerial Forum 2021. Representatives of the



ministries in charge of social protection of all 20 countries in the region and other invited partners participated in the event. Prior to the Forum, a closed technical meeting had taken place in October, featuring the participation of the highest-level technical staff from the invited Ministries.

Publications

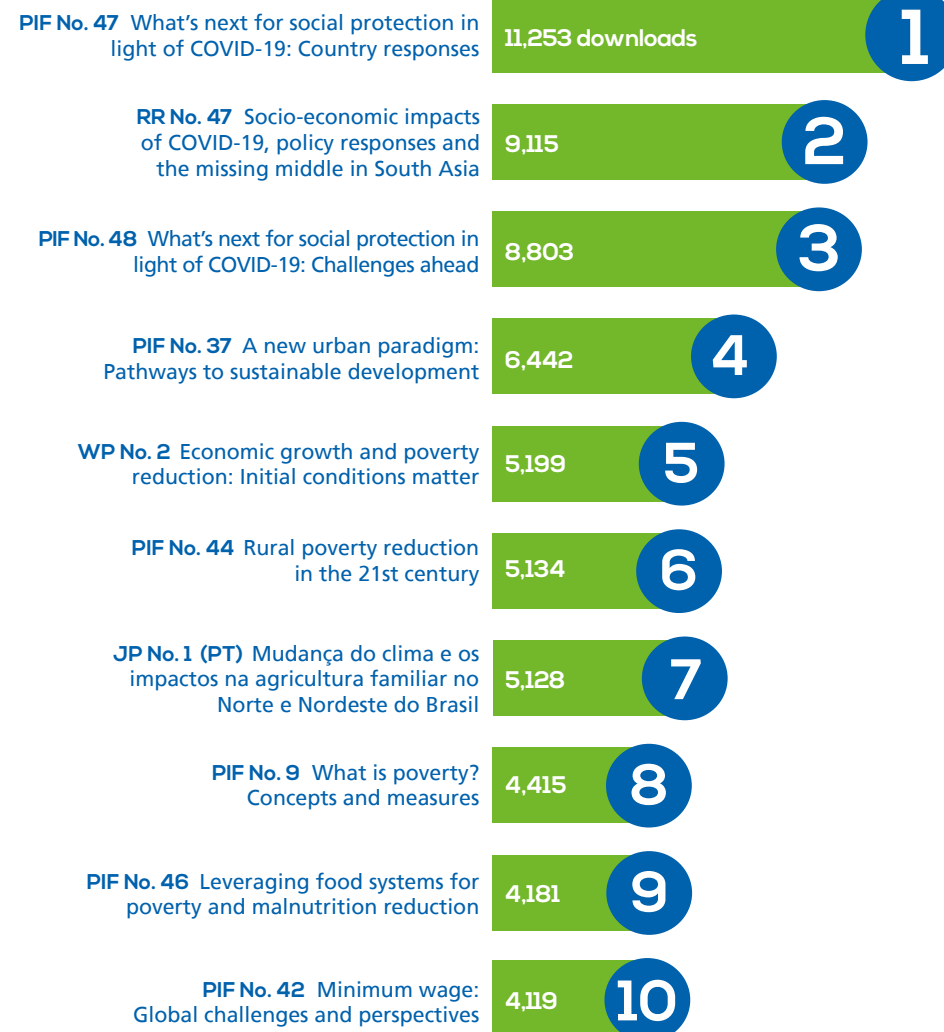
The IPC-IG believes that the free exchange of knowledge inspires people to produce further research and contributes to a more inclusive future. Part of the Centre's mission is to deliver its evidence-based policy research on issues related to development through different publication formats. All new publications are made freely available online through the Centre's website every month, originally released in English. Translated versions are also produced in Arabic, Bahasa (Indonesia), Chinese, German, French, Italian, Portuguese, Spanish, Turkish and Swedish.

The Centre made available a total of 108 publications in 2021, including three new issues of Policy in Focus, 31 One Pagers, 5 Working Papers, 7 Research Reports, 10 Policy Research Briefs, and 11 Joint Publications. It produced 41 translations (23 in Portuguese, 3 in Arabic, 11 in French 4 in Spanish). Since the start of its activities in 2004, IPC-IG publications have been downloaded over 9.9 million times across over 180 countries, as of December 2021.

The IPC-IG provides research-based policy recommendations through different publication formats:

- 
Policy in Focus is the IPC-IG's flagship publication—a magazine that seeks to synthesise policy debates and discussions, and educate and increase awareness about specific development themes.
- 
Working Papers published through the IPC-IG are more formal, academic-style works that explore development themes in depth.
- 
Policy Research Briefs present concise theoretical and practical analyses of concrete policy options in the broader development field.
- 
One Pagers are extremely popular short-format publications which seek to introduce a wide audience of readers to the core ideas or concepts explored in greater depth in larger works.
- 
Research Reports present the structured results of projects developed by the Centre, often involving the classification and taxonomy of social protection programmes in different regions of the world.

Top 10 downloads 2021



Some issues published in 2021



Policy in Focus, volume 19, Issue No. 3

“Wealth tax: Perspectives in a post-pandemic world”

Wealth inequality is even greater than income inequality and has increased in recent decades. This occurs in part because personal wealth is much more unequally distributed than income, and many households do not have any (or even negative) wealth. In the absence of capital taxation, wealth concentration tends to increase and self-reinforce, since the top richest can save more, diversify investments, and transfer wealth through untaxed inheritances. This issue of Policy in Focus is dedicated to wealth taxes, presenting deep debates on whether they can be an effective instrument to promote a more inclusive recovery in a post-pandemic world.

Research Report No. 60

“Next Practices—Innovations in the COVID-19 social protection responses and beyond”

The COVID-19 pandemic has necessitated large-scale, rapid responses from governments to ensure that the negative effects of the crisis on people’s livelihoods are mitigated. Countries with more well-established social protection systems in place prior to the crisis were able to respond faster, but almost all countries required innovative practices to quickly deliver social protection to those usually excluded from benefits, such as informal-sector workers, refugees and migrants. This report aims to systematise the social protection innovations implemented in response to the COVID-19 crisis, which can be leveraged to build more inclusive and sustainable systems in the medium and long term.



Policy Research Brief No. 75

“Mandatory social distancing measures in Brazil: a comparative analysis of state governments’ responses to the first and second waves of the COVID-19 pandemic”

In the absence of a nationwide social distancing policy in Brazil, state governments played a central role in the adoption and enforcement of these measures, with varying degrees of strictness and effectiveness. This Policy Research Brief presents an assessment and comparison between them, to estimate at least three of their potential impacts: i) impacts on the dynamics of the pandemic in a given geographical area; ii) the extent to which they induced behavioural change in the population; and iii) their socioeconomic impacts.

Communications and outreach activities

Among the Centre's communications and outreach activities we can highlight the management of the Centre's website and social media channels (Twitter, Facebook, LinkedIn, Instagram and YouTube) in both English and Portuguese; the production of news articles; the production of monthly bulletins in English and Portuguese; the elaboration of press releases; media relations; translations of knowledge material; multimedia production; and the organisation of policy-related and learning events, such as seminars and workshops. A global audience, which includes experts, policymakers, practitioners and civil society, as well as partner organisations and UN agencies, has been connected through such knowledge-sharing activities.

New website

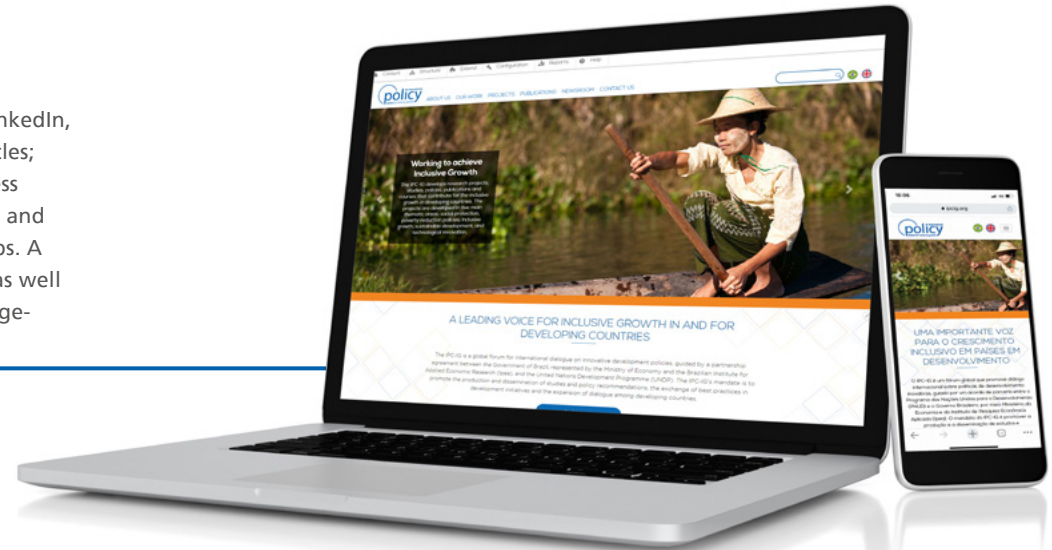
To keep the Centre's activities and production in sync with the latest trends in web design, our website was completely remodelled, and the new version was released in January 2021.

Revamped features include the new Projects section, presenting the Centre's projects since its foundation, as well as related publications and news articles; a better search system for both projects and publications; a Newsroom section; and a better and more intuitive user experience, making the website easier to navigate and to find content. The website is available in both English and Portuguese.

From January to December 2021, visits to the website increased by almost 15 per cent compared to the same period from the previous year. The average monthly number of publication downloads also increased by 13.4 per cent.

Social media

The IPC-IG maintains an open channel with its audience through a strong social media presence. The rationale behind our communications strategy is to account for the Centre's work while providing information and helping raise awareness about important global development challenges.



Twitter:
33,271 followers



YouTube:
4,875 subscribers



Instagram:
128 followers*

*Account created in September 2021



Facebook:
13,192 likes
13,383 followers



LinkedIn:
5,559 followers



Bulletins:

- 11 issues of the Inclusive Growth Bulletin published in English, from January to December 2021
- 11 editions of the bulletin in Portuguese, from January to December 2021

Knowledge-sharing activities

The organisation of study visits, policy sessions, seminars, missions and technical meetings, as well as the participation in national and international events are essential to the IPC-IG's knowledge-sharing and South-South dialogue strategies. From January to December 2021, the Centre's team participated in, organised or contributed to the following activities:

Participation of IPC-IG staff in national and international events

1. Alves, Raissa. Participant at *Trabalho análogo ao escravo: onde estão as mulheres resgatadas?*. Congress of the Federal University of Bahia (UFBA), online, 26 February 2021. Available at: <<https://www.youtube.com/watch?v=UHxwkMRCrsl>>.
2. Balboni, Mariana. Participant at the 2nd USP2030 Membership Assembly, which aimed to exchange experiences and advance the thinking on two key issues for USP2030: sustainable financing and digitalisation. Organized by ESCWA and UNSSOC, online, 2 March 2021.
3. Burattini, Beatriz. *Cooperación Internacional para la Protección Social desde el IPC-IG*. Guest speaker presentation for the International Cooperation and Development course at ITAM. Mexico City (online), ITAM, 12 March 2021.
4. Alves, Raissa. Participant at *Racismo e Escravidão*. Study Group on Contemporary Slavery Work (GETEC) of the Federal University of Sergipe (UFS), online, 25 March 2021. Available at: <<https://www.youtube.com/watch?v=5dDQG69jpc8>>.
5. Alves, Raissa. Participant at *Pandemia e os nossos cotidianos de abolições*. Federal University of Piauí (UFPI), online, 13 May 2021.
6. Alves, Raissa. *História Social do Trabalho: escravidão, liberdade e desafios do mundo do trabalho, presented at the Seminário Internacional Primeiro de Maio: pilares e desafios das relações trabalhistas contemporâneas*. Brazilian Superior Court of Law, online, 14 May 2021. Available at: <<https://www.youtube.com/watch?v=MruLceFk4Dg>>.
7. Cunha, Alexandre. *Access to justice during the Covid-19 pandemic*, presented at the 2021 Law and Society Association Annual Meeting. Chicago, 26-30 May 2021.
8. Burattini, Beatriz; and Franciscón, Isabela. *Deserving Families? The Role of Familial Norms for Conditional Cash Transfers in Latin America*. Presented at DSA 2021 conference. DSA. Norwich (online). June 2021.
9. Alves, Raissa. Participant at *Perspectivas para o mundo do trabalho pós-pandemia*. Escritório Mauro Menezes & Advogados, online, 7 June 2021. Available at: <<https://www.youtube.com/watch?v=aO30JeHCzaE>>.
10. Codazzi Pereira, Karen. Participants at the *WIA Talk on Economic, Gender and Taxation*, online, 24 June 2021. Available at: <https://www.youtube.com/watch?v=_wlv4_ryGfM>.
11. Burattini, Beatriz; Franciscón, Isabela. *Deserving Families? The Role of Familial Norms for Conditional Cash Transfers in Latin America*. Presented at the EADI ISS Conference 2021: Solidarity, Peace and Social Justice. EADI ISS. The Hague (online). 6 July 2021.
12. Cunha, Alexandre. *Access to justice in pandemic times, presented at the International Society of Public Law Conference*. New York, 6-9 July 2021.
13. Sato, Lucas. Participant at *Sinergias Rurales: Tendiendo puentes entre políticas sociales y de inclusión productiva*. Food and Agriculture Organization of the United Nations, online, 9 July 2021. Available at: <<https://www.youtube.com/watch?v=XG6MRiUfza0>>.
14. Cunha, Alexandre. '*Projeto Jano*', presented at the '*Forum Nacional sobre Ensino e Pesquisa em Redução de Oferta de Drogas*'. Ministério da Justiça e Segurança Pública, Brasília, 11-12 July 2021.
15. Veras Soares, Fábio. Delivered a statement at the *United Nations High Level Political Forum on Sustainable Development*. Online. 7 July 2021. Available at: <<https://media.un.org/en/asset/k1y/k1ykaj5n67>>.
16. Balboni, Mariana. Presented at the 2021 *High Level Political Forum side event: South-South Cooperation for More Inclusive and Sustainable Social Protection Systems in the COVID-19 Recovery and Achievement of the 2030 Agenda*. Online, 12 July 2021.

17. Veras Soares, Fábio. Presented *Effective strategies to eradicate poverty and hunger (Part II): social protection systems and floors at the Virtual Expert Group Meeting on Inclusive and resilient recovery from COVID-19 for sustainable livelihoods, well-being and dignity for all: eradicating poverty and hunger in all its forms and dimensions to achieve the 2030 Agenda*. Online. UN Department of Economic and Social Affairs (DESA) in collaboration with FAO and the UN Regional Commissions. 02 August 2021.
18. Guerreiro Osorio, Rafael. Presented at *How can we eradicate poverty in Brazil? Centre for Management and Public Policy at Inspier*. Online. 17 August 2021. Available at: <https://www.youtube.com/watch?v=ISTOjl_SG0U&t=3357s>.
19. Guerreiro Osorio, Rafael. Presented at *Lei Federal Nº 14176/2021: Fragilidades e Consensos*. COEGEMAS-SP, in partnership with the São Paulo State Secretariat for Social Development. Online. 22 August 2021. Available at: <<https://www.youtube.com/watch?v=nta-1hMbjrc>>.
20. Rolon, Camila. Participant at the *Diálogo de alto nivel sobre el desarrollo de la pandemia y la respuesta de los Institutos de Seguridad Social*. Interamerican Conference of Social Security, Mexico City, 25 August 2021. Available at: <<https://www.facebook.com/CISS.org.esp/videos/1531614293856373>>.
21. Guerreiro Osorio, Rafael. Presented at *Desigualdade Racial no Brasil*. Online. Ipea. 1 September 2021. Available at: <<https://www.youtube.com/watch?v=zKzYoOe9DqM>>.
22. Sato, Lucas. Participant at *Desigualdade Racial no Brasil*. Online. Ipea. 1 September 2021. Available at: <<https://www.youtube.com/watch?v=zKzYoOe9DqM>>.
23. Sato, Lucas. Participant at *World Social Protection Report High-Level Launch*. International Labour Organization, online, 2 September 2021. Available at: <<https://youtu.be/NfQZV4Sox84>>.
24. Veras Soares, Fábio. Presented at *Estruturas Ministeriais—Construção de um Banco de Dados para uma Análise Comparativa entre Países*. Ipea. Online. 22 September 2021. Available at: <<https://www.youtube.com/watch?v=UgPNYyJhX4Y>>.
25. Alves, Raissa. *O direito do trabalho e o debate étnico-racial*, presented at *Seminário Repensando as normas jurídicas: um olhar a partir do direito de resistência e reexistência*. Brazilian Bar Association in the State of Bahia (OAB-BA), online, 6 October 2021. Available at: <<https://www.youtube.com/watch?v=fUBcruNU9y8>>.
26. Sato, Lucas. Participant at *El papel de la cooperación internacional para apoyar la inclusión de migrantes en los sistemas de protección social en América Latina y el Caribe*. World Food Programme, online, 7 October 2021. Available at: <https://youtu.be/l547O7l0i_0>.
27. Guerreiro Osorio, Rafael. *A desigualdade racial no Brasil nas últimas três décadas* presented at *As Desigualdades Sociais no contexto pandêmico da COVID-19: para onde caminhamos?*. UFOB. Online. 19 October 2021. Available at: <<https://www.youtube.com/watch?v=xzA7kO4GcS8>>.
28. Guerreiro Osorio, Rafael, and Bird, Nicolo. Presented at *Social Protection: a lever for a more equitable and resilient development*. National Economic and Social Council of Algeria. Online. 20-21 October 2021.
29. Alves, Raissa. *O Ensino da História do Direito e o Debate Étnico-Racial*, presented at *Seminário Paulo Freire: Ressignificando a Docência Jurídica*. Brazilian Bar Association in the State of Bahia (OAB-BA), online, 25 October 2021.
30. Sato, Lucas. Participant at *Social Protection and Gender: Challenging Norms and Facilitating Social Inclusion*. Economic Policy Research Institute, online, 26 October 2021.
31. Veras Soares, Fábio. Presented at *Fiscal Equity and Leaving No One Behind*. UNICEF. Online. 28 October 2021. Available at: <<https://www.youtube.com/watch?v=MdwhbdxEZMg&feature=youtu.be>>.
32. Alves, Raissa. *Trabalho escravo, raça e gênero*, presented at *Seminário sobre Trabalho Escravo na Bahia*. CPT-BA, online, 29 October 2021.

Knowledge-sharing activities

33. Laura Botega. *Desempenho do Setor Hospitalar do Sistema Único de Saúde do Brasil*. Presented at *Seminário do Programa de Pós-graduação em Economia Aplicada (PPEA)/Universidade Federal de Ouro Preto (UFOP)*, November 2021.
34. Soares Veras, Fábio. Presented *Solutions to address child labour in fisheries and aquaculture* at the *'Global Solution Forum: Acting together to end child labour in agriculture'*. FAO, in close collaboration with the ILO, and in partnership with the IPCCLA and the Alliance 8.7. Virtual Event. 2-3 November 2021.
35. Cunha, Alexandre. *Processamento criminal da tortura no Brasil*, presented at *X Encontro de Pesquisa Empírica em Direito*. Federal University of Pará, Belém, 8-12 November 2021.
36. Sato, Lucas, and Hammad, Maya. *Social protection and COVID-19: Inclusive responses for international migrants and forcibly displaced persons in the MENA region. COVID-19's Socio-economic Impact on Migrants and Displaced Populations*. Presentation at the International Organization for Migration and Economic Research Forum, online. 10 November 2021. Available at: <<https://www.youtube.com/watch?v=CTAruSFelV4&t=3297s>>.
37. Guerreiro Osorio, Rafael. Presented at *Um Guia para o Uso dos Painéis da Pesquisa Nacional por Amostra de Domicílio (PNAD) Contínua*. Ipea. Online. 01 December 2021. Available at: <<https://www.youtube.com/watch?v=pJXmDiEOiAE>>.
38. Guerreiro Osorio, Rafael. Presented at a *South-South Triangular Cooperation (SSTC) knowledge exchange session on Social Registries*. Government of Chad and WFP Chad. Online. 9 December 2021.
2. IPC-IG/FAO RNE/ILO ROAS. The IPC-IG team organized the Workshop *The role of SI schemes in addressing the risks faced by agricultural workers in the MENA region*. Online. 24 August 2021.
3. IPC-IG/Issue Based Coalition on Social Protection in the Arab and MENA region. IPC-IG and socialprotection.org staff organised and moderated the Technical Meeting *The future of Social Protection in the Arab Region: building a vision for a post-COVID-19 reality*. Online. 21 October 2021.
4. IPC-IG/ Issue Based Coalition on Social Protection in the Arab and MENA region. IPC-IG and socialprotection.org staff organized and moderated the 'Arab Ministerial Forum — The future of Social Protection in the Arab Region: building a vision for a post-COVID-19 reality'. Online. 30 November 2021. Available at: <<https://socialprotection.org/arab-ministerial-forum-2021>>.
5. IPC-IG/FAO RNE/ILO ROAS. Lucas Sato and Nourjelha Mohamed presented in the Workshop *Addressing financial and administrative barriers of social insurance for agricultural workers*. Charlotte Bilo and Nicole Figueiredo also organized the event. Online. 09 December 2021.

Events organised by the IPC-IG

1. IPC-IG/WFP Burundi/Permanent Executive Secretariat of the National Social Protection Commission of Burundi. Fábio Veras Soares, Anais Vibranovski and João Pedro Dytz presented the *Feasibility assessment on the implementation of an integrated social registry in Burundi* during two validation workshops. Online, 4 and 18 March 2021.

Webinars organised by the IPC-IG and partners

1. IPC-IG/UNICEF/socialprotection.org. *Inclusive Social Protection for Migrants, Refugees and Asylum Seekers: Myth or Reality?*. It presented the Research Report "Improving social protection for migrants, refugees and asylum seekers in Egypt: An overview of international practices", offering an assessment of global practices regarding the access of international migrants to national social protection systems, aiming at informing the policy debate to extend social protection to international migrants in the Middle East and North Africa (MENA) region, especially in Egypt. The Minister of Social Solidarity from Egypt, Nevine El-Kabbag, was one of the speakers. 29 April 2021.
2. IPC-IG/ADB/socialprotection.org. *Emerging practice on coverage and inclusion of migrant workers in social protection systems in Asia-Pacific during COVID-19*.

This webinar discussed the importance of social protection and emerging practice on coverage and inclusion of migrants in Asia-Pacific's social protection systems. The discussion outlined the role of regional cooperation networks in increasing access to social protection by migrants, measures adopted by specific countries, and implications involving migrants' access to vaccines. 18 May 2021

3. IPC-IG /GIZ(BMZ)/World Bank/socialprotection.org. *Building back better: How can adaptive social protection ensure better preparedness for future shocks?*. This webinar was the kick-off of the "ASPECTS—Practice Exchange on Adaptive Social Protection (ASP)" series, and aimed at bringing together practitioners, leading experts and policymakers to exchange perspectives on how to build back better systems and improve programmes' preparedness for future shocks. The series is part of the global programme "Social Protection Innovation and Learning" (SPIL), implemented by the GIZ/BMZ. 25 May 2021.
4. IPC-IG/UNICEF/AFD/World Bank/socialprotection.org. *Le financement durable des systèmes de protection sociale et l'extension de l'espace fiscal dédié*. This was the first webinar of a series titled "Social Protection Reforms: South-South and Triangular Cooperation Initiative within the Maghreb", whose goals include supporting reflection and facilitating decision-making in Morocco and Tunisia in a context of economic recovery following the impacts of COVID-19 and supporting structural reforms of social protection aiming at universal coverage. 12 July 2021.
5. IPC-IG/PAHO/UNICEF/socialprotection.org. *Leveraging South-South and triangular cooperation in Advancing Child and Adolescent Mental Health in the context of COVID-19*. This webinar aimed at reviewing challenges and opportunities for countries of the global South in sustaining delivery of child and adolescent mental health services in the context of COVID-19 and in the post-pandemic period; promoting country-to-country learning on experiences, lessons learned, and practical knowledge to bolster mental health and psychosocial support within primary health care, universal health care, and other health services; and discussing how governments, development agencies, international organisations and other stakeholders can build strong partnerships to leverage South-South and Triangular Cooperation in advancing child and adolescent mental health to help countries build back better in the context of COVID-19 and similar global crises. 15 July 2021.
6. IPC-IG. Luca Lazzarini (moderator), Nicole Figueiredo, Mariana Hoffmann, Raissa Alves, Victor Lopes, and Alexandre Cunha presented a case study on Portugal's labour law system that was part of the ENAMAT Project's international component. 2 August 2021.
7. IPC-IG. Luca Lazzarini, Nicole Figueiredo, Mariana Hoffmann, Raissa Alves, Victor Lopes, and Alexandre Cunha presented a case study on South Korea's labour law system that was part of the ENAMAT Project's international component. 2 August 2021.
8. IPC-IG/GIZ(BMZ)/World Bank/SPACE/socialprotection.org. *Adaptive Social Protection, Decentralization, Localization: Challenges and opportunities for good governance in social protection delivery*. This was the second webinar of the "ASPECTS—Practice Exchange on Adaptive Social Protection (ASP)" series. It provided conceptual clarity on the interconnections between decentralisation, localisation and adaptive social protection. Further, it presented international experiences on delivering ASP in practice, highlighting the challenges for adequate arrangements to achieve opportune decision-making and coordinated solutions in a context of decentralisation and localization. 3 August 2021
9. IPC-IG. Luca Lazzarini, Nicole Figueiredo, Mariana Hoffmann, Raissa Alves, Victor Lopes, and Alexandre Cunha presented a case study on South Africa's labour law system that was part of the ENAMAT Project's international component. 18 August 2021.
10. IPC-IG. Luca Lazzarini, Nicole Figueiredo, Mariana Hoffmann, Raissa Alves, Victor Lopes, and Alexandre Cunha presented the case study on Mexico's labour law system that was part of the ENAMAT Project's international component. 25 August 2021.
11. IPC-IG/GIZ(BMZ)/CGAP/socialprotection.org. *What works in the delivery of Adaptive Social Protection? Improving G2P Payments for Recipients*. This was the third webinar of the "ASPECTS—Practice Exchange on Adaptive Social Protection (ASP)" series. It presented international experiences on delivering Adaptive Social

Knowledge-sharing activities

Protection in practice, highlighting the challenges and opportunities for the introduction of digital Government-to-Person (G2P) payment mechanisms. 21 September 2021.

12. IPC-IG/UNICEF/AFD/World Bank/socialprotection.org. *Réduire la fragmentation des programmes de Protection Sociale: Les bonnes pratiques de gouvernance*. This was the second webinar of a series titled “Social Protection Reforms: South-South and Triangular Cooperation Initiative within the Maghreb. 29 September 2021.
13. IPC-IG/ILO/UNICEF/UNPRPD/HelpAge International/ADB/socialprotection.org. *Aging and disability: delivering effective social protection*. This webinar provided participants with the trends associated with aging and disability and the need for social protection; an overview on the range of social protection programmes used to support older persons with disability (focusing on both cash transfers and care and support); experiences from the Asia Pacific region: a snapshot of social protection programs for older persons with disability; and lessons learned in the design and implementation of cash transfers. 26 October 2021.
14. IPC-IG/UNDP. *Next Practices: Innovations in the COVID-19 Social protection Responses and Beyond*. This webinar presented the key findings of the UNDP and IPC-IG’s eponymous publication. 3 November 2021.
15. IPC-IG/UNICEF/UNESCO/socialprotection.org. *Reimagining Education in Africa: Leveraging South-South and triangular cooperation in supporting the transformation of education systems in Africa*. This global webinar brought together practitioners from governments, development agencies and other institutions in African countries as well as across different regions of the global South to discuss reimagining education in Africa, with the overall aim to enable a global exchange of knowledge and experiences and facilitate the transfer of solutions on the theme through South-South and triangular cooperation and country-to-country learning. 9 November 2021.
16. IPC-IG/FAO/socialprotection.org. *COVID-19 and Social Protection in rural areas: Lessons to build back better*. This webinar provided an overview of the best

practices of the social protection responses to COVID-19 in the rural areas of the LAC region and aimed at disseminating the lessons learned from their experiences, as well as engaging other stakeholders to discuss rural social protection in the region. 11 November 2021.

17. IPC-IG/GIZ(BMZ)/OPM/socialprotection.org. *Where next in digital social protection? Lessons from the COVID-19 crisis taken into the future*. This was the fourth webinar of the “ASPECTS—Practice Exchange on Adaptive Social Protection (ASP)” series. This session brought together key takeaways from the COVID-19 response and implications for the future. It began with an overview of some of the high-level trends globally focusing on digital innovation during the COVID-19 social protection response, particularly in relation to registration and enrolment, and key implications. This was followed by short presentations by sectoral experts to report on their lessons from COVID-19 as well as their suggestions to prepare for future shocks and make social protection systems more adaptive. 23 November 2021.
18. IPC-IG/FAO/socialprotection.org. *The role of social protection in promoting sustainable fisheries: Impact Evaluation of the Seguro Defeso in Brazil*. The Seguro-Defeso is a contributory social security measure that targets small-scale artisanal fishers in Brazil. After almost 30 years, FAO, in partnership with the IPC-IG, conducted the first impact evaluation of the programme on the socio-economic conditions of beneficiaries. This event highlighted the key takeaways of the impact evaluation and the programme’s challenges in carrying out necessary adjustments. 7 December 2021.

IPC-IG Research Seminar

In 2021, the IPC-IG held a series of seminars aiming especially at sharing knowledge and building the capacities of its own researchers regarding the Centre’s projects and methodologies used, as well as papers, opinion pieces and articles written for other organisations and which would be of interest to the staff. Around 30 seminars were held every other week, throughout the entire year.

Staff opinion pieces, papers published and interviews

1. Alves, Raissa. *O Supremo Tribunal Federal e a Lista Suja. O Supremo e a Reforma Trabalhista*. Porto Alegre: Editora Fi, 2021.
2. Bilo, Charlotte, and Machado, Anna Carolina. "Cash Transfer Programs in MENA from a Child Rights Perspective". Edited by A. A. Tajmazinani. *Social Policy in the Islamic World*. Palgrave Macmillan, pp. 83-105. 2021. Available at: <<https://www.springerprofessional.de/en/cash-transfer-programs-in-mena-from-a-child-rights-perspective/18700598>>.
3. Guerreiro Osorio, Rafael. *A Desigualdade Racial no Brasil nas três últimas décadas*. Ipea. 2021. Available at: <http://repositorio.ipea.gov.br/bitstream/11058/10623/1/td_2657.pdf>.
4. Figueiredo, Nicole, and Maciel de Paula, Nilson. *Desafíos en las políticas públicas de seguridad alimentaria en México: un estudio del programa desayunos escolares*. *Estudios Sociales, Revista de Alimentación Contemporánea y Desarrollo Regional*. 10 June 2021. Available at: <<https://www.ciad.mx/estudiosociales/index.php/es/article/view/1110>>.
5. Burattini, Beatriz. *Social policy with tunnel vision: problems of state efforts to curb adolescent pregnancy in post 1988 Brazil*. *Citizenship Studies* (Taylor & Francis Online). 28 June 2021. Available at: <<https://www.tandfonline.com/doi/abs/10.1080/13621025.2021.1935744>>.
6. Sato, Lucas, Hammad, Maya, Bilo, Charlotte, Pellerano, Luca, and Cholewinski, Ryszard. "Social protection and COVID-19: Inclusive responses for international migrants and forcibly displaced persons in the Middle East and North Africa". *Migration Policy Practice*, Vol. XI, No. 3, October–November 2021. Available at: <<https://gmdac.iom.int/sites/g/files/tmzbd11416/files/documents/MPP%2046.pdf>>.
7. Figueiredo, Nicole; Maciel de Paula, Nilson. "A soberania alimentar no contexto do regime alimentar neoliberal: um diálogo com a literatura". *Monções: Revista de Relações Internacionais da UFGD*. 15 October 2021. Available at: <<https://ojs.ufgd.edu.br/index.php/moncoes/article/view/13051>>.



Photo by Kureng Workx on Pexels



Capacity-strengthening and advisory services

The IPC-IG's work aims to provide and facilitate the collaborative construction of capacity-strengthening activities and flows of knowledge among countries. It also looks forward to providing advisory services for our partners.

From January to December 2021, the Centre undertook 10 capacity-strengthening & advisory services projects, which were tailored to meet the demands in order to enhance institutional capacity in different areas.

Projects

26. Localisation and implementation of the virtual phase (online course) of the Capacity Development Programme (CPD) on 'Strengthening the use of poverty analysis to achieve SDGS 1 and 2' for Eastern African countries

Name	Localisation and implementation of the virtual phase (online course) of the Capacity Development Programme (CPD) on 'Strengthening the use of poverty analysis to achieve SDGS 1 and 2' for Eastern African countries
Donor	Food and Agriculture Organization of the United Nations—Subregional Office for Eastern Africa (FAO SFE)
Start date	January 2020
Closing date	December 2021
Partners	FAO
Main outcome	Support a capacity development programme (CDP) to enhance the use of prosperity analysis and planning by FAO and its partners, geared at supporting specific country processes for achieving SDGs 1 and 2
Main outputs	Adaptation of the online course of the capacity development programme (CDP) on 'Strengthening the use of Poverty Analysis to achieve SDGs 1 and 2' and implementation in Eritrea, Ethiopia and Uganda
Team in 2021	Coordinator: Mariana Balboni Team: Arthur Andrade, Roberta Brito and Thiago Ferreira

The goal of this project is to support a capacity development programme to enhance the use of prosperity analysis and planning in Eritrea, Ethiopia and Uganda by FAO's Subregional Office for Eastern Africa (SFE) and its partners (government, civil society, private sector, and other

agencies), aimed at supporting specific country policy processes to achieve SDGs 1 and 2. Due to COVID-19, only the online phase of the programme was offered in 2021. The course was hosted at socialprotection.org's Virtual Campus from 15 September to 24 October 2021.

27. Sixth run of the TRANSFORM online course and virtual ToT

Name	Sixth run of the TRANSFORM online course and virtual ToT
Donor	International Labour Organization— Lusaka Country Office (ILO Lusaka)
Start date	July 2020
Closing date	February 2021
Partners	International Labour Organization (ILO) Lusaka Country Office
Main outcome	Offer the sixth run of the 10-week TRANSFORM online course and support the virtual Training of Trainers for the TRANSFORM course
Main outputs	<ol style="list-style-type: none">1. Offer the sixth run of the 10-week TRANSFORM online course through the socialprotection.org Virtual Campus, including its promotion and the registration and management of participants2. Create the e-learning environment and offer technical support for the virtual Training of Trainers for the TRANSFORM online course
Team in 2021	Coordinator: Mariana Balboni Team: Marina Carvalho, Arthur Andrade and Ana Carolina Romano

The goal of this project is to support the planning and facilitation of the sixth run of the TRANSFORM online course and to set up and support the delivery of the pilot virtual Training of Trainers for the course. The sixth run was offered to 50 participants from 33 different countries, from 17 August to 23 October 2020. socialprotection.org also offered

technical support to 13 participants and 2 e-facilitators for TRANSFORM's Training of Trainers programme through the platform's Virtual Campus, from 7 September to 5 November 2020. In 2021 the e-facilitators report of the 6th run of the e-course was produced and delivered to the partner.

28. Seventh run of the TRANSFORM online course and training of e-facilitators

Name	Seventh run of the TRANSFORM online course and training of e-facilitators
Donor	United Nations Development Programme—Regional Service Centre for Africa (UNDP RSCA)
Start date	October 2020
Closing date	August 2021
Partners	UNDP RSCA
Main outcome	Offer the seventh run of the 8-week TRANSFORM online course and set up and support the training of e-facilitators through socialprotection.org’s Virtual Campus
Main outputs	<ol style="list-style-type: none"> 1. Offer the seventh run of the TRANSFORM online course adapted to an 8-week schedule, including its promotion, as well as the registration and management of the attendance of participants 2. Train 10 e-facilitators to support the TRANSFORM online course
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Marina Carvalho, Arthur Andrade, Ana Carolina Romano and Roberta Brito</p>

The goal of this project is to offer the seventh run of the 8-week TRANSFORM online course from January to March 2021 and set up and support the training of e-facilitators through the socialprotection.org Virtual Campus. During 2021, the group of Master Trainers in training

to be e-facilitators participated in the third phase of the training, which consisted of closely monitoring the offering of the seventh run of the e-course. The course was offered to 44 participants from 26 countries, from 25 January to 19 March 2021.

29. Development and piloting of the TRANSFORM Shock-Responsive Social Protection Module

Name	Development and piloting of the TRANSFORM Shock-Responsive Social Protection Module
Donor	International Labour Organization (ILO)
Start date	October 2020
Closing date	May 2021
Partners	United Nations Development Programme (UNDP)
Main outcome	Support the adaption of a TRANSFORM module on shock-responsive social protection into an instructor-led, facilitated online course, including its design, implementation and evaluation
Main outputs	<ol style="list-style-type: none">1. Design, adaption and set-up: support the definition of the course plan, prepare the learning materials/courseware for e-learning, set up the course's virtual learning environment2. Implementation: deliver the first run of the course (including course administration, participant enrolment management, course environment administration) and provide technical support to e-facilitators and course participants3. Evaluation: deliver the learning report for the course run and carry out adjustments based on the pilot
Team in 2021	Coordinator: Mariana Balboni Team: Roberta Brito, Paula Osakabe (consultant) and Katia Ramos (consultant)

The goal of this project is to develop and pilot the online TRANSFORM Shock-Responsive Social Protection Module. The pilot of the online SRSP course was conducted between 15 February

and 22 March 2021, with 18 participants, and adjustments were later carried out following the feedback received from participants and from the ILO.

30. Support the roll-out of the TRANSFORM Shock-Responsive Social Protection Module in West and Central Africa, including francophone countries

Name	Support the roll-out of the Shock-Responsive Social Protection Module in West and Central Africa, including francophone countries
Donor	United Nations' Children Fund—Regional Office for West and Central Africa (UNICEF WCARO)
Start date	December 2020
Closing date	February 2022
Partners	United Nations' Children Fund—West and Central Africa Regional Office (UNICEF WCARO)
Main outcome	Professional translation of the base document and all the pedagogical material of the 3-day TRANSFORM Shock Responsive Social Protection Module into French and professional translation of 8 summary documents from the TRANSFORM curriculum
Main outputs	<ol style="list-style-type: none"> 1. Professional translation into French and professional graphic design of the following documents from the TRANSFORM Shock-Responsive Social Protection Module: <ol style="list-style-type: none"> a) 1 base document b) all pedagogical materials for the 3-day TRANSFORM SRSP module 3. Professional translation into French, proofreading, copyediting and professional graphic design of the following documents from the TRANSFORM curriculum: <ol style="list-style-type: none"> c) 8 summary documents
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Roberto Astorino Neto, Manoel Salles, Amélie Courau (consultant) and Jonathan Stacey (consultant)</p>

The goal of this project is to carry out professional translation into French and professional graphic design of one base document and all pedagogical materials for the 3-day TRANSFORM Shock-Responsive Social Protection Module. In 2021, an amendment was signed to include the

provision of professional translation into French, proofreading, copyediting, and professional graphic design of 8 summary documents from the TRANSFORM curriculum. All documents were professionally translated and reviewed in 2021.

31. Supporting the development of a roadmap to inform Libya's National Social Protection Policy

Supporting the development of a roadmap to inform Libya's National Social Protection Policy	
Donors	<ul style="list-style-type: none"> ▪ United Nations Children's Fund—Libya Country Office (UNICEF Libya) ▪ United Nations Development Programme—Libya Country Office (UNDP Libya) ▪ United Nations Children's Fund—Regional Office for the Middle East and North Africa (UNICEF MENARO)
Start date	December 2020
Closing date	December 2021
Partners	UNICEF Libya, UNDP Libya, National Economic and Social Development Board (NEDB)
Main outcome	Develop a Roadmap to inform Libya's National Social Protection Policy, whose aim will be to develop a common vision and policy framework for the national social protection sector
Main outputs	<ol style="list-style-type: none"> 1. Literature review of Libya's social protection sector 2. 13 entity questionnaires 3. 13 Key Informant interviews 4. 2 workshops (1 kick-off and 1 validation) 5. Final Roadmap document
Team in 2021	Coordinator: Fábio Veras Soares Researchers: Maya Hammad (consultant), Nourjelha Mohammed (consultant) and Charlotte Bilo

In late 2020, the IPC-IG partnered with UNICEF Libya and UNDP Libya to support the NEDB in the development of a Roadmap to inform the preparation of Libya's first Social Protection Policy. To this end, the IPC-IG conducted an in-depth literature review of the country's social protection

sector and developed in-depth questionnaires to gather further information from relevant entities. Moreover, the team conducted a series of key informant interviews to inform the Roadmap document, which was validated in a workshop with all relevant stakeholders in October 2021.

32. Hosting a WFP course (Shock-Responsive Social Protection in the Caribbean)

Name	Hosting a WFP course (Shock-Responsive Social Protection in the Caribbean)
Donor	World Food Programme (WFP)
Start date	April 2021
Closing date	November 2022
Partners	United Nations World Food Programme (WFP)
Main outcomes	Host WFP's online training programme on shock-responsive social protection in the Caribbean and provide technical training and support for its development and delivery
Main outputs	<ol style="list-style-type: none"> 1. Make the course environment available and conduct training sessions 2. Deliver courses (featuring both instructor-led and self-paced phases), including technical support
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Gabriel Mazaro, Thiago Borne Ferreira, Paula Okasabe and Roberta Brito</p>

The goal of the project is to host WFP's online training programme on Shock-Responsive Social Protection in the Caribbean and provide technical training and support for its development and delivery. Although the project formally started in April 2021, delays in course production—

headed by WFP—pushed its start to late 2021. The socialprotection.org team started providing support to the implementation of the online course through its Virtual Campus in November 2021. Activities are expected to continue throughout 2022.

33. Content adaptation of TRANSFORM social protection training materials to the Arab region

Name	Content Adaptation of TRANSFORM Social Protection training materials to the Arab region
Donors	<ul style="list-style-type: none">▪ International Labour Organization—Regional Office for Arab States (ILO ROAS)▪ United Nations Development Programme—Regional Hub for Arab States (UNDP Arab States)
Start date	November 2021
Closing date	July 2022
Partners	<ul style="list-style-type: none">▪ International Labour Organization Regional Office for Arab States (ILO ROAS)▪ UNDP Regional Hub for Arab States
Main outcome	Adapt the TRANSFORM materials to make them relevant and useful for decisionmakers and practitioners in the Arab region
Main outputs	<ol style="list-style-type: none">1. Inception brief2. New logo3. Revised summary documents4. Revised training material
Team in 2021	Coordinator: Fábio Veras Soares Researchers: Isabela Francison, Charlotte Bilo and Júlia Coimbra Borges (intern)

In 2021, the IPC-IG partnered with the ILO Regional Office for the Arab States and UNDP Regional Hub for Arab States to adapt the TRANSFORM material, which was originally designed for sub-Saharan Africa, to the Arab Region. The IPC-IG will be supporting the process of adaption of the training curriculum and adjust the

available materials in English (to be translated into Arabic by ILO afterwards). In 2021, the IPC-IG assessed all materials and delivered an inception report as well as a preliminary version of the new logo, the reviewed summary documents and the reviewed training materials.

34. Blended TRANSFORM curriculum adaptation

Name	Blended TRANSFORM curriculum adaptation
Donor	United Nations Development Programme—Regional Service Centre for Africa (UNDP RSCA)
Start date	November 2021
Closing date	March 2022
Partners	United Nations Development Programme’s Regional Service Centre for Africa (UNDP RSCA)
Main outcomes	Finalise the blended version of the TRANSFORM curriculum, both the online and face-to-face components, as well as the learning environment hosting the online component of the TRANSFORM blended course materials and activities
Main outputs	<ol style="list-style-type: none"> 1. Review the TRANSFORM curriculum, adapting it to a blended format (including online and face-to-face training materials and activities) 2. Set up a learning environment to host the virtual component based on the adapted materials of the TRANSFORM blended course.
Team in 2021	<p>Coordinator: Mariana Balboni</p> <p>Team: Thiago Borne Ferreira and Marina Carvalho</p>

The objective of this project is to review the TRANSFORM curriculum, adapting it to a ‘blended’ format (encompassing both online and face-to-face training materials and activities) and set up a learning environment to host the virtual component of the blended course. In 2021, a

selection process was launched to hire a Social Protection Subject Matter Expert to review the existing curriculum, adapt the online and the face-to-face components, and design new activities for a new blended version as needed.

35. Vulnerability assessments and social protection development in Oman

Name	Vulnerability assessments and social protection development in Oman
Donor	United Nations Children’s Fund—Oman Country Office (UNICEF Oman)
Start date	July 2021
Closing date	January 2022
Partners	United Nations Children’s Fund Oman Country Office (UNICEF Oman)
Main outcome	Provide technical support in assessing income and multidimensional vulnerabilities in Oman and establishing national vulnerability measures, and produce Policy Research Briefs covering national social protection policy development themes based on the results from quantitative and qualitative research methods, consultations with the government and other literature reviews
Main outputs	<ol style="list-style-type: none">1. Quantitative vulnerability assessment, providing an analysis of relative monetary deprivation and identifying the most vulnerable families and individuals in Oman using a relative income threshold2. Mixed-methods assessment of Oman’s social protection system3. Assessment of gaps and needs in non-cash social protection programmes and services and recommendations for a <i>cash-plus</i> model4. Policy Research Brief featuring an assessment of readiness and gaps in existing administrative data registries to be used as a ‘single registry’ for routine and shock-responsive social protection targeting and monitoring5. Peer review of proposed amendments to the maternity scheme
Team in 202	Coordinator: Rafael Guerreiro Osorio Team: Marina Andrade, Charlotte Bilo, Karen Pereira and João Pedro Dytz (consultant)

In 2021, the IPC-IG partnered with UNICEF Oman to provide technical assistance for the assessment of Oman’s social protection system. To this end, the IPC-IG developed a quantitative vulnerability report, a mixed-methods assessment and

a Policy Research Brief assessing the extent to which the existing administrative data registries can be used as ‘single registry’. Finally, the proposed maternity scheme was also peer reviewed.



The 2021 IPC-IG team



Katyna Argueta

Ms. Katyna Argueta was appointed as Resident Representative of the United Nations Development Programme (UNDP) in Brazil in April 2019 and is the Director of the IPC-IG. Originally from Honduras, she started her career with the UNDP in 2003, first as a consultant to Honduras Country Office Representation and subsequently as HR Unit coordinator. She also worked as Deputy Country Director in Panama (2009-2012) and Haiti (2013-2015). Since 2016, she has acted as Country Director to UNDP in Mexico. A career diplomat holding an ambassador status, she has worked in the Ministry of Foreign Affairs of Honduras as alternate Representative of the Honduran Permanent Mission to the Organization of American States (OAS), General Director of Foreign Policy, Chief of Staff of the Minister, Second Secretary of the Honduran Embassy in Great Britain and Protocol Officer. In the private sector, she has held positions as director of public relations and communications, corporate planning manager and served as president of a financial institution. Ms. Argueta has a specialisation in management and administration and graduated from the Andrés Bello Diplomatic Academy, in Chile.



Alexandre Cunha

Alexandre holds a LL.B. (1999), LL.M. (2003) and a S.J.D. (2009) from the Federal University of Rio Grande do Sul in Porto Alegre, Brazil. He was a Visiting Research Fellow at the University of the Andes (2004) in Bogota, Colombia and at the University of the Republic (2017) in Montevideo, Uruguay. Alexandre is also a Law Professor and Legal Researcher at the Getúlio Vargas Foundation Sao Paulo Law School (2003/2009) in São Paulo, Brazil, as well as a Planning and Research Expert at the Institute for Applied Economic Research, stationed at the IPC-IG in Brasília, Brazil.



Antônio Lassance

Antônio Lassance is an expert in ex-ante analysis and policy planning. He's a Senior Researcher of the Brazilian Institute for Applied Economic Research and holds a PhD in political science (University of Brasilia—UnB). He was Chief of Staff of the Minister of Communications and Strategic Affairs of the Presidency of the Republic (2003-2005) and was the Secretary-General of the Strategic Affairs Unit of the Presidency of the Republic of Brazil (2006-2007). His most recent works include the Ex-Ante Public Policy Analysis Guide and consultancy and advisory services to the Brazilian federal government.



Fábio Veras Soares

Fábio Veras Soares is a research coordinator at the International Policy Centre for Inclusive Growth (IPC-IG). He holds a PhD from University College London (2004), as well as a Master's degree in Economics from the University of São Paulo (USP, 1999) and a BA in Economics from the University of Brasília (UnB, 1993). As researcher for the IPC-IG and the Institute for Applied Economic Research (Ipea), he has worked on the impact evaluation of cash transfers and other social programmes in countries such as Brazil, Mozambique, Paraguay and Yemen. His work has been published in the Journal of Development Effectiveness and the Latin American Research Review, and he has authored book chapters on the comparative analysis of cash transfer programmes. He has numerous publications on impact evaluation of cash transfers and social protection programmes, public policies, and labour economics.



Mariana Balboni

Mariana is a Senior Project Officer at the IPC-IG, responsible for the socialprotection.org project, a knowledge-sharing and capacity-building platform that since 2015 has supported a global community of social protection practitioners. Previously, she was the Coordinator of the Observatory for the Information Society in Latin America and the Caribbean at UNECLAC. She was also responsible for the creation of the Centre of Studies on Information and Communication Technologies at the Brazilian Internet Steering Committee, which from 2004 to 2008 became a reference in the production of indicators and statistics on the availability and use of the Internet in the country. Mariana holds PhD in Sciences of Communications from the University of São Paulo (USP), where she specialised in the impact of ICT on the socio-economic development of low-income communities (2007), a Master's degree in Sciences of Communications from the University of Montreal (1999) and a BA in Communications, with a major in Journalism, from USP (1995).



Rafael Guerreiro Osorio

Rafael holds a PhD in Sociology from the University of Brasília (UnB). He is a Senior Researcher at the IPC-IG and the Brazilian Institute for Applied Economic Research (Ipea), having coordinated studies and research and published works on poverty, inequality and social policies in Brazil and internationally. Rafael has also served the Brazilian Federal Government as an Adviser to the Minister of the Special Secretariat for Strategic Affairs of the Presidency of the Republic (2014-2015), as director of Ipea's Directorate of Social Studies and Policies (2012-2014) and as Ipea's coordinator of Social Security and Demography Studies (2010-2012). Before assuming his current responsibilities with the Brazilian Government, he worked as a UNDP researcher at the IPC-IG (2004-2009).



Aline Peres dos Santos

Aline worked as an International Consultant at the IPC-IG and was the Asia-Pacific focal point for the socialprotection.org platform. She joined the Centre in January 2018 and was based in Brasilia for six months prior to moving to Australia. Aline is a communications and engagement specialist who has worked for a diversity of international and community-focused organisations in Europe and Australia, with project experience also in Africa and South America. She also has a background in Broadcast Journalism, having worked for TV Globo, the largest media company in Brazil. Aline holds a Master's degree in Urban Management and Development from the Technische Universitat Berlin (TU Berlin), and a BA in Social Communications from the Pontifical Catholic University of Rio Grande do Sul (PUCRS), Brazil.



Ana Carolina Romano

Ana Carolina holds a BA in International Relations (2017) from the University of Brasília (UnB) and joined the IPC-IG team February 2018. Previously, she worked at the British Embassy and in the EU Delegation to Brazil. She was involved in the socialprotection.org project supporting its knowledge management activities. She focused mostly on supporting the e-TRANSFORM course, the Ambassador's Programme and the revision of content, such as programme profiles, jobs and publications. Her main areas of interest are social protection and development.



Ana Paula Lisboa

Ana Paula Lisboa holds a BA in Social Communication—Journalism from the University of Brasília (UnB) and is pursuing an MBA in marketing, branding and growth at the Pontifical Catholic University of Rio Grande do Sul (PUC-RS). She has more than seven years of experience in reporting and journalistic editing, focusing mainly on topics related to education, childhood, youth, and the labour market. During her time at the Correio Braziliense newspaper, she won eight national awards and participated in three international fellowship programs for journalists. Ana Paula joined the IPC-IG team as a Communications Assistant in 2021 to support the socialprotection.org platform.



Anaïs Celeste Vibranovski

Anaïs holds a BA in International Relations from the Federal University of Rio de Janeiro and a Master's degree in Human Rights from Sciences Po Paris. She has lived and worked in India, Niger and the Democratic Republic of Congo (DRC). In 2018-19, she was the M&E Manager of a complex rural development program in DRC. She is also a specialist in Gender Equality and Beneficiary Registration. Anaïs joined the IPC-IG in 2020 as a researcher.



André Lyra

André holds a BA in Computer Information Systems, specialising in the Internet and distributed objects, from the University of Brasília. He is certified by Sun Microsystems, Inc. in Java Programming Technology and by the United Kingdom's Central Computer and Telecommunications Agency (CCTA) in Information Technology Infrastructure Library (ITIL). At the IPC-IG, he performs such IT duties as network administration, hardware and software installation and troubleshooting, Internet/Intranet page design and end-user support. André is also the Focal Point for UNSECOORD, being responsible for maintaining a security plan for the IPC-IG.



Anna Carolina Machado

Anna Carolina Machado holds a Master's degree in Public Policy from the University of Bristol (UK), a specialisation in Public Administration from the Federal University of Rio de Janeiro and a BA in International Relations from the Federal Fluminense University. She worked from 2015 to 2021 as a researcher at the IPC-IG and authored knowledge products in partnership with UNICEF on child-sensitive social protection. Anna worked in projects in sub-Saharan Africa, Middle East, Latin America and, more recently, South Asia. Previously, she worked as a consultant for the UN-Habitat Regional Office in Latin America in urban development projects. Her research interests include social protection, migration, inequality, and human rights.



Arthur Andrade

Arthur holds a BA in English Language and Literature from the University of Brasilia (UnB) and a postgraduate certificate in Instructional Design. He has over 9 years of experience in the area and has worked in diverse managerial and teaching roles for academia, the Brazilian government, international organisations and the private sector. Arthur is also a Moodle systems specialist and was responsible for socialprotection.org's e-learning activities.



Beatriz Burattini

Beatriz holds a Master's degree in Social Policy and Development from the London School of Economics and Political Science (LSE) and a BA in International Studies from Leiden University. After working with the social determinants of health at the Pan American Health Organisation and supporting the LSE's Economic History Department, Beatriz joined the IPC-IG as an intern in September 2019. As a researcher, she has provided technical assistance regarding social protection systems for UNICEF ROSA and UNICEF MENA. She has also been involved in several studies about social protection in Latin America and the Caribbean, looking into the exclusion of children from cash transfers (with UNICEF LACRO) and the potential for improving rural social protection after the COVID-19 pandemic (with FAO RLC and FAO HQ). In addition to social protection, she is also interested in the links between gender, citizenship and health, and has published work on these topics in the peer reviewed journal Citizenship Studies.



Camila Rolon Pereira

Camila Rolon holds a BA in International Relations from the University of Porto and a minor in European Studies from Maastricht University. As a researcher at the IPC-IG, she supported projects on social protection in Latin America and the Caribbean, most of them focused on the region's social protection responses to COVID-19, in partnership with UNICEF-LACRO and FAO-RLC. She also had a key role in mapping the social protection measures implemented in LAC for the socialprotection.org dashboard and was a panellist at the Inter-American Conference on Social Security event on "High-level dialogue on the development of the pandemic and the response of social security institutes".



Carolina de Aguiar Lopes

Carolina holds a BA in International Relations from Universidade Federal Fluminense, with a minor in Latin American Studies from Université Sorbonne Nouvelle—Paris 3. She is currently specialising in Public Policy and Gender Justice at CLACSO. She worked at the IPC-IG Knowledge Management team from 2020 to 2021, supporting the dissemination of knowledge on South-South cooperation and social protection. Her main areas of interest are gender studies, humanitarian action and international development.



Carolina Bloch

Carolina Bloch holds a Master's degree in Economics from Paris-Dauphine University (2017) as well as a Bachelor's degree in Economics, specialising in Econometrics (2015) from Paris 1 Panthéon-Sorbonne University, in partnership with Paris School of Economics. Carolina worked at the IPC-IG from 2017 to 2021 and was involved in research projects on diverse topics, such as design and analysis of social protection programmes, rural poverty reduction and the financing and incidence of social policies. She conducted research on social protection in Morocco. Before joining the Centre, Carolina worked as a researcher at France's Central Bank and at the Institute for Applied Economic Research (Ipea), in Brasília.



Carolina Magosso

Carolina holds BAs in Public Policy Management and Administration from the University of Campinas (Unicamp). She has previously worked as knowledge coordinator at the Group of Institutes, Foundations and Enterprises (GIFE), and has several years of experience with project, knowledge and data management in research centres in Brazil and abroad. At the IPC-IG, she assists in various knowledge management activities, focusing on mapping and including content in the socialprotection.org platform.



Charlotte Bilo

Charlotte holds a Master's Degree in Poverty and Development from the Institute of Development Studies (IDS), Brighton, UK, and a Bachelor's Degree in Political Science from the University College Maastricht, Netherlands. At the IPC-IG, Charlotte has been working on child- and gender-sensitive social protection in countries in the Middle East and North Africa (MENA), South Asia and Latin America. Before joining the Centre in September 2016, she worked as a Research Assistant for the Centre for Social Protection (CSP) at IDS as well as for the German Development Cooperation (GIZ) in Brazil and the Ministry for National Planning and Economic Policy (MIDEPLAN) in Costa Rica. Charlotte's main research interest lies in the area of gender and social policies.



Fabiana Pullen Sousa

Fabiana Pullen is the IPC-IG's Communications Officer. She holds a masters' degree in Corporate Communications and Public Relations from New York University (NYU). She has over 10 years of professional experience in media relations and corporate communications. Previously, she worked in the private sector, the Brazilian government and in other agencies of the UN System, to which she dedicated over half of her professional life. She was a Communications Consultant at UNICEF HQ in New York in 2010, Communications Assistant at UNDP Brazil in 2014/2015 and at UNESCO in Brazil from 2015 to 2019. She also worked as a Communication Consultant at the WFP Centre of Excellence Against Hunger in Brazil, right before joining the IPC-IG.



Fabianna Ferreira

Fabianna holds an Master's degree in Development Studies from the University of Cambridge (UK) as well as a Bachelor's degree in Economics from the Federal University of Rio de Janeiro and a Bachelor's degree in International Relations from the Fluminense Federal University. Before joining the IPC-IG, Fabianna worked on research projects on energy integration in Latin America, Chinese social development and agricultural policies in Brazil. She was part of the research team on social protection in Sudan. Fabianna's main research interests include poverty reduction, inequality and economic development.



Fernanda de Deus Garcia

Fernanda worked as Knowledge Management Support at the IPC-IG, carrying out content mapping and classification at the socialprotection.org platform, as well as providing general support to its knowledge sharing and capacity building activities. Previously, Fernanda was a substitute professor at the Foreign Languages and Translation Department of the University of Brasília and a researcher in community interpreting, language mediation and language policies for migrants and refugees. She holds a BA in English Translation and a Master's degree in Translation Studies from the University of Brasília, where she investigated the role of community interpreters in asylum interviews.



Fernanda Evangelista

Fernanda joined the IPC-IG team in June 2021 to support several knowledge management activities at socialprotection.org. Fernanda holds a Master's degree in International Cooperation and Development from Università Cattolica del Sacro Cuore in Milan, Italy, and a BA in International Relations from IESB in Brasília. She has amassed professional experience with project management, the UN System, data collection and analyses, working in different organisations such as ProEpi NGO (Brazil), NATO (Italy), WHO (Switzerland and Egypt) and UNDP (Brazil).



Fernando Araújo

Fernando is a sociologist and researcher specialising in qualitative methods. His studies focus on the sociology of bureaucracy and the sociology of the Brazilian Justice System. He holds a Master's degree in Sociology from the Federal University of Rio Grande do Sul, where he studied the process of modernisation of Brazilian universities in the early 2000s. He holds two Bachelor's degrees: one in Social Sciences and another in psychology. Prior to joining the IPC-IG in 2020, he worked as a researcher at Ipea between 2015 and 2019, where he was involved in research on social stratifications, inequality and the judicialisation of social benefits in Brazil. In 2020 he worked as a consultant for the Centre in a study about Labour Justice and Judicial Education in Brazil, and in 2021 he joined the team as a Researcher.



Flávia Amaral de Faria

Flávia holds an MBA in Marketing from Fundação Getulio Vargas (FGV), a BA in Media from the Federal University of Minas Gerais (UFMG) and a BA in Graphic Design from the State University of Minas Gerais (UEMG). Currently she is working as a desktop publishing assistant in the IPC-IG Publications department. She is responsible for the graphic design and layout of publications at the Centre, the creation and maintenance of the IPC-IG's visual identity in its applications and supporting the Centre's work by developing printed and electronic material for projects and events. She was previously responsible for the administration of her own print shop company, in addition to having worked in various advertising agencies.



Gabriel de Barros Torres

Gabriel is currently a graduate student at George Washington University's Elliott School of International Affairs, concentrating on Economic Development Policy. He holds a Master's degree in International Policy Analysis and Management from PUC-Rio and a Bachelor's degree in International Relations from the same university. Between 2020 and 2021, he supported the development of micro-courses on social protection programmes and rural poverty for socialprotection.org. Currently, as Knowledge Management Consultant, he is developing micro-courses for the platform's e-learning series on adaptive social protection, based on the World Bank's framework for building household resilience to shocks. Previously, he worked for GIZ's Trade for Development Fund in Brazil, supporting the implementation of technical cooperation projects on regulatory quality. He also worked with policy research and project management at Brazilian think tanks, including the Brazilian Centre for International Relations (CEBRI) and the BRICS Policy Centre.



Gabriel Maran Mazaro

Gabriel holds a Bachelor's degree in International Relations (2019) from São Paulo State University (UNESP), focusing his studies on ecopolitics and international politics, specifically on water-related topics, such as water governance, conflicts, scarcity and the human right to water. At the IPC-IG, he worked as a consultant for the socialprotection.org platform, being responsible for social media management, providing support to the platform's online courses and adding new content. In 2021, he joined the team as a Research Assistant.



Gabriel Dauer

Gabriel holds a Bachelor's degree in International Relations from the Federal University of Santa Catarina and a Master's degree in Social Sciences—Comparative Research of the Americas from the University of Brasilia (UnB). Gabriel has amassed academic and professional experiences working on human rights, forced displacement, social movements, foreign policy analysis, and education in international organisations, NGOs, research centres, and the third sector. He was previously a Knowledge Management Intern for the socialprotection.org platform and rejoined the Centre as Knowledge Management Support.



Guilherme Berdu

Guilherme holds a Specialisation on Planning and Management of Cooperation for Development Interventions from the Facultad Latinoamericana de Ciencias Sociales (Flacso) and a BA in International Relations from the Universidade Estadual Paulista Júlio de Mesquita Filho (UNESP). He joined the IPC-IG in 2015 and is currently the focal point at the IPC-IG for Programme and Operations, acting in the management, negotiation, implementation and conclusion of the Centre's projects.



Isabela Nunes Francison

Isabela holds a Master's degree in International Development and Management from Lund University, and a Bachelor's degree from University of Brasilia (UnB). At the IPC-IG, Isabela works mainly in the cooperation agenda with the UNICEF regional office for South Asia and the related UNICEF Country Offices. She is currently supporting a project together with the Asian Development Bank and the mapping and analysis of social protection responses to the COVID-19 crisis. Before joining the IPC-IG, Isabela worked with GIZ in Tanzania and with the Brazilian government in the field of international cooperation.



Isadora Ferronato Ruotulo

Isadora graduated as a Trilingual Executive Secretary in 2012 from the University of Maringá (UEM). During her course she took part in one of the few junior enterprises in the secretariat field—Conset Junior—where she worked as Director of Human Resources from 2010 to 2011. She previously worked as an English teacher and as a Bilingual Executive Secretary for the private sector. Now she works as Travel and Executive Assistant at the IPC-IG; her duties include supporting secretarial activities, managing administrative routines at the office and overseeing travel and mission arrangements for the Centre’s research team.



João Pedro Dytz

João holds a Master’s degree in International Law and International Organizations, with a focus on human and environmental international rights from the Université Paris I Panthéon-Sorbonne (2019), as well as a Law degree from the same University (2017). He has joined IPC-IG as an intern in 2019, focusing on social protection research in the Middle-East and North Africa (MENA) Region, especially in Maghreb countries, working with social protection floor reforms. He has been an IPC-IG Consultant since 2020, assisting with research on the impact of COVID-19 on social protection, in particular for countries in the MENA region. João Pedro previously worked as an intern in the International Policy Centre for the Inter-American Commission on Human Rights.



João Pedro Lang

João Pedro Lang holds Bachelor’s degrees in International Relations and Economics from the University of Brasília (UnB) and is pursuing a Master’s Degree in Economics from the same institution. After an internship at the IPC-IG, he went on to assist the research team with a project in partnership with UNICEF. The team assessed and simulated the socio-economic impacts of implementing universal child grant programmes in Latin America and the Caribbean, featuring case studies from five countries in the region.



José Valente Chaves

José Valente graduated in Social Studies and is a Specialist in Public Planning and Budget, with an emphasis on Social Spending. He has worked at Ipea for 40 years, especially in the Directorate of Social Studies and Policies (DISOC). José joined the IPC-IG to support the integration of the Centre with Ipea, compiling and analysing budget and personnel data, especially of projects under the coordination of Ipea's Planning and Research Technicians; to support the task of incorporating relevant information into Ipea's institutional planning tools; and to act as a direct liaison between the IPC-IG and interested parties at Ipea.



Karen Codazzi Pereira

Karen holds a Master's degree and a BA in Economics from the Institute of Economics of the Federal University of Rio de Janeiro. She has joined the IPC-IG research team and is directly involved with the SUAS Bahia and ENAMAT projects, while contributing to ongoing and future impact evaluations. Previously, she worked as an economist at LCA Consultores from 2017 to 2020, dedicated to the area of Law Economics, working mainly with economic analysis in antitrust and international trade; tax policies; and public policies. She also worked at the Institute of Labour and Society Studies (IETS), developing studies about Rio de Janeiro's labour market, economic development and entrepreneurship from 2016 to 2017.



Karine Fernandes Farinha

Karine Farinha holds a Bachelor's degree in International Relations (2017) from the University of Brasília (UnB). At the IPC-IG, Karine works in Knowledge Management Support, updating and managing content for the socialprotection.org platform. Previously, she completed an internship at the Centre and shortly worked as a consultant for the Brazil Learning Initiative for a World Without Poverty (WWP), supported by the IPC-IG. Karine revises content and assists in the organisation of webinars on various social protection topics. In addition, she provides continuous support to the IPC-IG's general communications activities.



Kátia Ramos

Katia is an e-Learning Consultant. She holds a Master's degree in e-Learning Pedagogy from the Open University of Lisbon, Portugal, and MBA in Management of Information Technology and Communication in Education from the Pontifical Catholic University of Rio Grande do Sul, Brazil. She has a BA in Pedagogy from São Judas University in São Paulo, Brazil. Her professional experiences includes the management of education and technology projects and the development, implementation and evaluation of projects and online courses.



Krista Joosep Alvarenga

Krista Joosep Alvarenga has a Bachelor's degree in International Relations from Bucknell University and a Master's degree in International Relations from the Graduate Institute of International and Development Studies in Geneva. She has worked on the linkages between trade and development, food security and climate change, focusing mainly on East African countries. She has implemented and monitored projects, providing support to delegates to the World Trade Organization. Before joining the IPC-IG, she engaged in consultancy work on trade-related studies from the viewpoint of developing and least developed countries. In October 2019, she started working at the IPC-IG and is currently engaged with project management support activities to the UNICEF ROSA, UNICEF MENARO and UNICEF Burundi projects. She has written COVID-19-related cash transfer briefs and notes for several countries. Krista is also involved in elaborating the IPC-IG's project proposals and fundraising activities



Larissa Tolusso

Larissa holds a BA in International Relations from the University of São Paulo (USP). She joined the IPC-IG team in May 2021, providing support for various knowledge management activities on the socialprotection.org platform, such as mapping and including content in the social protection field. Previously, she worked in the Liga Solidária NGO, in the area of knowledge management and monitoring, evaluation and learning.



Laura Botega

Laura worked as a researcher at the IPC-IG. Her research interests and expertise are in the areas of economics, management, public policies, productivity applied to health, and the labour market. Laura holds a Bachelor's Degree in Economics from the Federal University of Minas Gerais (UFMG), a Master's degree in Demography, and a PhD in Economics from the Centre for Development and Regional Planning (Cedeplar)—UFMG. Her previous work experiences range from the private sector in logistics and planning to consulting for public policy studies.



Lígia Benevides Batista

Lígia Benevides Batista holds a Master's degree in Cinema from the University of Beira Interior (Portugal) and a Bachelor's degree in Social Communications—Journalism from the Federal University of Goiás (Brazil). She has produced and directed several short films since 2004, including works of fiction and documentaries, and produced various movie exhibitions since 2008. She worked as a cultural producer, social media, graphic designer and video editor/director in the private market from 2006 to 2014. Lígia worked at the Brazilian National Truth Commission (Comissão Nacional da Verdade—CNV) as a cinematographer and video editor (2014-2015) under a service contract with the UNDP; as a UNDP consultant at the Ministry of Justice (cinematographer, video editor, graphic designer and social media) in 2015-2016; and as a PAHO/WHO consultant at the Ministry of Health (graphic design and social media) from 2016 to 2018. In 2019, Lígia joined the IPC-IG as Communications Assistant.



Lorena Santos

Lorena holds a BA in International Relations from UNESP, a postgraduate course from the Institute of International Relations (IREL), University of Brasília (UnB), focused on international cooperation and international relations in Latin America, and a course on Education, Poverty and Social Inequality, a partnership between UNB, Secretaria de Educação Continuada, Alfabetização, Diversidade e Inclusão (SECADI) and the Ministry of Education (MEC). She joined the Centre's Programme Management and Operations team in July 2014 and in 2018 she assumed a position as project and operations analyst providing guidance and advisory in areas of human resources, procurement, travel, internship and UNV programmes.



Luca Lazzarini

Luca holds a Master's Degree in Law from Università degli Studi di Milano and a LL.M. in Food Law from LUISS School of Law. He previously worked as an intern at the International Chamber of Commerce in Rome, at the European Commission—DG AGRI—in Brussels. He is currently a consultant at the IPC-IG, and his main research areas include food and agriculture, sustainable development, poverty reduction and social protection.



Lucas Sato

Lucas holds a Bachelor's degree in International Relations from the University of Brasilia (UnB) and is currently specialising in public policies at the Latin American Council of Social Sciences. At the IPC-IG, he has been supporting projects on social protection and forced migration in Latin America and the Middle East and North Africa region, in partnership with UNICEF and FAO. Before joining the IPC-IG in June 2019, he worked with research clusters linked to the National Council for Scientific and Technological Development, and government institutions, including the Brazilian National Committee for Refugees (Ministry of Justice).



Manoel Salles

Manoel is the In-house Editor at the IPC-IG. He studied English Language and Literature as well as Philosophy at the University of Brasilia (UnB). He provides copyediting and translation services for the entire IPC-IG publications pipeline. He also provides logistics and administrative support to the Publications department. Before joining the Centre, he worked at the Brazil Communications Company (EBC).



Manuela Oliveira Lima

Manuela holds a Bachelor's degree in International Relations from the Catholic University of Brasilia, and is currently pursuing a Bachelor's degree in Applied Foreign Languages—Multilingualism and Information Society at University of Brasilia (UnB). Professionally, she has dedicated herself to International Cooperation and has worked in this field at the Brazilian Cooperation Agency (ABC), where she assisted in the analysis of technical cooperation projects. Manuela joined the IPC-IG team in 2020 as Project Clerk, to support project management and other activities carried out by the Programme and Operations unit.



Maria Beatriz Nakatani

Maria Beatriz holds a BA in Business Administration from the University of Brasília (UnB), with a specialisation in International Relations. She is currently pursuing a Master's degree in Design and Management of International Cooperation Projects. She has experience in International Cooperation Projects since 2013, when she worked at the UNDP as Programme and Project Assistant. She joined the IPC-IG team in 2018 as Programme and Operations Assistant.



Maria Teresa Fontes

Maria Teresa holds a BA in International Relations from the University of Brasilia (UnB), a Master's degree in International Studies from the University of Vienna and a Specialisation in Public Policy from UnB. She has 20 years of professional experience in international technical cooperation with international organisations and federal government bodies. She worked as manager of the UNDP State Office in Bahia for three years, and since 2009 has held the position of Programme Officer responsible for the UNDP's social policy and infrastructure projects in Brasília.



Mariana Hoffmann

Mariana holds a Master's degree in Public Administration (MPA/2017) from Cornell University, USA, a Master's degree in Political Science (2009) from Sciences Po Aix-en-Provence, France and a BA in Journalism (2004) from the Federal University of Juiz de Fora, Brazil. She is currently working with the IPC-IG's research team on several monitoring and evaluation projects. From 2009 to 2012 and from 2013 to 2015 Mariana worked with the IPC's Communications unit as Knowledge Management Assistant and Communications Officer. In 2012, she served as a Communications Consultant for the World Food Programme Centre of Excellence against Hunger in Brasília.



Marilia Rocha

Marilia is currently undergoing a Master's programme and holds a Bachelor's degree in Statistics from the University of Campinas. She has experience with Psychometrics research, mainly with Item Response Theory models. At the IPC-IG, she supported the production and management of information on labour justice in Brazil and research projects on social protection in the state of Bahia (Brazil). After working as a research assistant at the IPC-IG from 2019-2022, she contributed to the National School of Public Administration (Escola Nacional de Administração Pública, ENAP), analysing the influencing factors for the employment goals and cultural facilities of the National Culture Plan, and to the Peninsula Institute as a data analyst.



Marina Cruz de Andrade

Marina holds a Bachelor's degree in International Relations from Ibmec-MG, and a double Master's degree in Public Policy and Human Development, with a specialisation in Social Protection Policy Design and Financing, from Maastricht University and the United Nations University-Merit. She has worked as research assistant for the United Nations Research Institute for Social Development (UNRISD) and for the International Labour Organization (ILO). Marina joined the IPC-IG as a researcher in 2020. She undertakes analyses of social protection policies and programmes giving support to projects developed in partnership with other organisations, such as UNDP and UNICEF.



Marina Brunale

Marina holds a Master's degree in Social Psychology from the University of St Andrews (Scotland) and a BA in Social Communications from the University Centre of Brasília (UniCEUB). In her nine years of professional experience, she has specialised in educational materials and video production, public information campaigns, project management, partnerships and stakeholder relationships. She has worked across non-profit, private and government organisations in Brazil, Italy and the UK. Marina joined the Centre in 2020 as Knowledge Management Assistant and focuses on the organisation of webinars and podcasts for the socialprotection.org platform.



Marina Carvalho

Marina holds a BA in International Relations from São Paulo State University, a Master's degree in Development Studies from Lund University, Sweden, and a Specialisation in Project Management from ESALQ/USP. Marina has experience with social projects, knowledge management, fundraising and e-learning. She completed an internship at the IPC-IG in the Project Management area in 2014 and is currently working at the Centre as a Knowledge Management Senior Assistant in the socialprotection.org team. Among other activities, she is involved with the TRANSFORM project.



Marina Massote Sousa

Marina is a Communications Assistant at the IPC-IG. She holds a Bachelor's degree in journalism and a Master's degree in Media Studies from The New School, NYC. Since 2008, she has been working as a TV reporter, international producer, video editor, and press officer. Apart from Brazil, she has lived and worked in the United States, Portugal and Mozambique.



Maya Hammad

Maya holds a Master's degree in International Social and Public Policy, specialising in Development and a Bachelor's degree in International Relations from the London School of Economics and Political Science (LSE). Maya joined the IPC-IG as a research consultant in 2020, focusing on social protection in the MENA region. She is currently contributing to the production of research on shock-responsive social protection and supports the provision of technical assistance to MENA countries. Prior to joining the Centre, Maya worked for NGOs and development-focused consultancy firms in Jordan and the UK. She was involved in the development of the National Social Protection Strategy for the Jordanian Government and has published research on the exclusion of Palestinian refugees and stateless persons from social protection. Finally, Maya's main research interests lie in exploring the potential role of Sadaqa, Zakat and Waqf in social protection systems and how they could contribute to improving children's well-being.



Nicole Figueiredo

Nicole Figueiredo holds a Master's degree in Public Policy from the Federal University of Paraná and a BA in International Relations from the Federal University of São Paulo. She also attended two years at the Federal University of Grande Dourados, and one year at the University of Brasília (UnB). In 2021, she collaborated with the IPC-IG on the SUAS Bahia and ENAMAT projects, in addition to other projects in the Latin America and MENA regions. Previously she was engaged in several research projects about food security and nutrition, Latin America and social public policies against hunger and poverty. Her previous work experiences include the WFP Centre of Excellence against Hunger and the Afro Brazilian Chamber of Commerce, in addition to working in the private sector in the areas of immigration, exporting, publicity, and translation.



Nicolò Bird

Nicolò holds a BA in Economics and International Relations from the University of Sussex, and a Master's degree in Economics from Warwick University. He has previously worked as an intern and later as a researcher for the IPC-IG, analysing cash transfers and the relationship between inequality and growth. He was also a project officer for TAXDEV at the Institute for Fiscal Studies (IFS) in London, focusing on tax policy analysis in Ethiopia and tax subsidies in developing countries. Additionally, he worked as a research assistant for a World Bank project analysing the political economy of water subsidies in developing countries. He is currently researching youth transitions-to-work in the MENA region, in partnership with UNICEF.



Nourjelha Mohamed

Nourjelha holds a Bachelor's degree in Information Technology from the University of Khartoum, Sudan. She joined IPC-IG in 2021 as a research consultant and has since been supporting projects on social protection in the MENA region, in partnership with UNICEF, FAO, and ILO. Before joining the Centre, she worked as a programme manager at the Ministry of Social Development (MoSD) in Sudan. Nourjelha also worked as a rural poverty reduction intern and a national social protection consultant in FAO Sudan. Her main research interests are rural development and poverty reduction.



Nurth Palomo

Nurth holds a Master's degree in Political Studies from the National University of Colombia, and a BA in International Relations and Political Studies from Nueva Granada University of Colombia. She managed cooperation agreements and projects of national and local governments with organizations like OAS, IDB, World Bank –IFC and UNDP in Ecuador, Colombia and Brazil. As a research consultant at the IPC-IG, she has conducted policy analysis focused on social protection, migration, social assistance responses to COVID-19 and South-South cooperation in Latin America and the Caribbean.



Patricia Velloso Cavallari

Patricia holds a double Master's degree in Public Policy from the International Institute of Social Studies from the Erasmus Universiteit Rotterdam (ISS) and the Institut Barcelona d'Estudis Internacionals from Universitat Pompeu Fabra, Universidad Autonoma de Barcelona and Universidad de Barcelona, specialising in Development Studies and International Political Economy. Her academic background also includes a Bachelor's Degree in Law and a postgraduate degree in Cultural Studies. Currently working with Knowledge Management, her professional experiences include almost five years working as an attorney, as well as experiences in international organisations, NGOs, research centres, advocacy networks and the private sector.



Paula Osakabe

Paula Osakabe holds a Bachelor's degree in International Relations from the University of Brasília (UnB) and Master's degree in Political Science from the Federal University of Minas Gerais (UFMG). During her Master's she researched the feminist movement in Brazil, more specifically institutional activism and representation inside the Secretariat of Policies for Women (SPM). She joined the socialprotection.org team as a Knowledge Management Assistant after working as a consultant. Her work now focuses on e-learning, webinars and events.



Pedro Arruda

Pedro holds a BA with Honours in International Relations from the University of Brasília (UnB) and a Master's degree in International Relations from Jawaharlal Nehru University, India. He is a specialist in social policies and programmes of the global South, focusing on South-South cooperation. Pedro has over 12 years of work experience in research and international development, and worked as a researcher at the IPC-IG from 2013 to 2021. During this time, he took on a number of research roles related to the assessment of social protection systems and programme design. He has authored over 40 publications based on his work experience with over 20 developing countries in Latin America, Africa, the Middle-East, and Asia.



Priscilla Telles Minari

Priscilla holds a BA in Architecture and Urbanism from the University of Brasília (UnB). She joined the IPC-IG Publications Department in August 2019, where she now works with the graphic design and layout of publications and the development of print and electronic materials for the Centre's projects and events. She also has considerable experience as a web developer and web designer.



Raissa Alves

Raissa holds a Master's degree in Law from the University of Brasília (UnB). She is also a post-graduate student in Afro-Latin American and Caribbean Studies at the Latin American Council of Social Sciences (CLACSO). She has working experience as a lawyer, researcher, law consultant and assistant, and professor in fields such as the inter-American human rights system, modern slave labour, labour law in Brazil, and racial studies. Raissa is working with the IPC-IG research team on a project on labour justice in Brazil.



Ricardo Jacamo

Ricardo holds a BA with honours in International Studies, Latin American Studies, Political Science, and Media and Communications from Macalester College, as well as a Master's degree in international relations from the University of Brasília (UnB). As a social scientist, he specialises in the analysis of the AI-assisted construction of discursive conditions for authority legitimisation and de-legitimisation. As a knowledge management assistant at the IPC-IG, he contributes to the instrumentalisation of user interaction data for the continuous enhancement of the socialprotection.org platform.



Roberta Maria Brito

Roberta holds a Master's degree in International Public Management and Public Policy from Erasmus University Rotterdam, and a Master's degree in Public Administration, as well as a BA in Public Administration and Social Sciences from Aalborg University in Denmark. She currently supports the socialprotection.org platform with knowledge management activities. She previously worked as Programme Assistant at KIT Royal Tropical Institute (Amsterdam), supporting a 6-month training course for Gender Trainers, co-sponsored by the UN Women Training Centre; as Personal Assistant for the President of the Danish Palestinian Women Organization (Copenhagen), and as Research Assistant at SamfundsTanken, where she helped with research on universal basic income (Copenhagen).



Roberto Astorino

Roberto is the Coordinator of the IPC-IG's Publications Team. He holds a BA in International Business Administration, with further specialisation in Online Journalism, as well as a Master's degree in Administration in Marketing and Communications. Before joining the IPC-IG/UNDP he has also accrued significant experience with other international organisations such as the World Health Organization, the Pan-American Health Organization, the Economic Commission for Latin America and the Caribbean and the World Bank. His activities at the Centre include managing the Editorial and Desktop Publishing teams.



Silvana Neves

Silvana graduated as a Bilingual Executive Secretary at the University Anhembi Morumbi, São Paulo and also has a postgraduate specialisation course in Applied Education in Organisations from the Brasilia Institute of Higher Education (IESB). She has extensive experience in advising senior executives and top managers in the public and private sectors. She is currently the IPC-IG's Administrative Analyst at Ipea, where she manages contracts with the Centre and other international organisations. She monitors the budget, schedules and payment of products, and verifies the expiration of contracts, ensuring that follow-up procedures are implemented and project deadlines are met. Silvana also provides support to the organisation of international events.



Stefan Trifunovic

Stefan Trifunovic holds a Master's degree in Law from the University of Brasilia (UnB), specialising in Constitutional Law, Democracy and the Balkan region, and a Bachelor's degree in Political Science from the University of Belgrade, Serbia. He has worked in the non-government sector, mostly with issues related to human rights, reproductive health and human trafficking. He has additional experience in the private sector, in communications and media consulting. Since joining the IPC-IG, he has been directly involved with the socialprotection.org platform as a Knowledge Management Support.



Thiago Borne Ferreira

Thiago holds a PhD in International Strategic Studies, a Master's degree in Political Science and a BA in International Relations from the Federal University of Rio Grande do Sul (UFRGS). He was also a Fulbright Visiting Research Fellow at the William J. Perry Center for Hemispheric Defense Studies at the National Defense University (NDU) in Washington, D.C. (2016-2017). He has previously worked as Professor of International Relations at different institutions, including the Federal University of Santa Maria (UFSM), the Higher School of Advertising and Marketing (ESPM-Sul), and the University of Taquari Valley (UNIVATES), where he also coordinated the undergraduate course in International Relations. Thiago worked as Distance Learning Coordinator at the Centre for International Studies on Government (CEGOV/UFRGS) for almost five years. More recently, Thiago worked as a consultant for the Institute for Applied Economic Research (Ipea) where he researched issues related to the Brazilian Defence sector. In parallel, Thiago maintains an independent research agenda focused on the interface between the digital age, science fiction and International Relations. He joined the IPC-IG team as Knowledge Management Officer in 2021 to support its e-learning initiatives and other socialprotection.org activities.



Victor Tarifa Lopes

Victor holds a Master's degree in International Relations from the Federal University of Santa Catarina (UFSC) and BA in International Relations from the Federal University of Dourados (UFGD). In the past few years, he has been engaged in professional activities in the private sector (as a Business Analyst), in the public sector (as a College Professor) and in the academic field (as a Researcher). Since 2020, Victor has been a Consultant at the IPC-IG, working with themes related to labour justice, social protection and poverty reduction.



Yannick Roulé

Yannick is a French national living in Brazil since 2013. He studied Arts and Computing in Paris and has worked in website development since 2000. He is currently a member of the IPC-IG's IT team, working as a web development specialist, mainly on the socialprotection.org platform. A former specialist in Adobe Flash, he has previously worked on projects such as virtual supermarket websites, tablet OS websites for banks, arts and e-Learning. He has worked as a freelancer for various small and medium-sized companies in France, such as G2M Multimedia, French Kitch, Coloquium and BNP Paribas, as well as in Brazil (Unyleya, Tekan, Nabu Learning).

The IPC-IG internship programme

The IPC-IG Internship Programme offers a select group of outstanding students the opportunity to acquire direct exposure to the Centre as a global forum of research, policy dialogue and learning in development innovations.

It is designed to provide support to the IPC-IG's applied research activities, policy advisory services, and communications outreach, among other areas. This opportunity will complement the intern's own practical experience in various issues related to social protection and South-South learning. In addition, our programme offers the prospect of becoming involved in the United Nations System. This programme operates under the rules and policies of the UNDP Internship regulations.

In 2021, the IPC-IG welcomed the following talented junior professionals:

- Camila Rolon Pereira, Brazil
- Merindah Loessl, Germany
- Nicole Figueiredo, Brazil
- Xiwen Yang, China
- Hyo Brian Son, Australia (Born In South Korea)
- Alex Lopes Marques, Brazil
- Pedro Henrique Horta, Brazil
- Larissa Branco, Brazil
- Mariana Agoston, Brazil
- Sofia Rocha, Brazil
- Louisa Wagner, Germany
- Victor Thieves, Brazil
- Flausino Dos Santos, Brazil
- Julia Coimbra, Brazil
- Adewale Olushola, Nigeria
- Alina Czyzewski, Germany

Collaborators

In addition to the outstanding work carried out by its regular staff, the IPC-IG was able to count on the invaluable support of external individual collaborators throughout the year:

- Abdel Hameed
- Adriana Vieira
- Ahmed Bedir
- Aline Tolosa
- Amélie Cureau
- Arthur Jahn Sturzbecher
- Christine Eida
- Erustus Omondi Otieno
- Gisele de Cássia Tavares
- Gilvan Guedes
- Jonathan Stacey
- Julianete Azevedo
- Maria Cristina de Jesus Barbosa
- Maria Luiza Amaral Rizzotti
- Maria Osorio Meza
- Micael Seiagam
- Zeinab Bahgat

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International Policy Centre for Inclusive Growth (IPC-IG)

SEPS 702/902, Centro Empresarial Brasília 50, Torre B — Asa Sul
70.390-025 Brasília/DF, Brazil +55 61 2105 5000

